

SUDBURY SELECT BOARD
WEDNESDAY OCTOBER 22, 2025
7:00 PM, ZOOM

Item #	Time	Action	Item
	7:00 PM		CALL TO ORDER
			Opening remarks by Chair
			Reports from Town Manager
			Reports from Select Board
			Public comments
CONSENT CALENDAR			
1.		<i>VOTE</i>	Vote to correct the reappointment expiration dates of two Cultural Council members: Rich Gallup, 11 Shady Hill Lane, and Anna Ryan, 54 Cider Mill Road, both with terms expiring 10/31/2026, as requested by Erica Puccio, SCC chair.
2.		<i>VOTE</i>	Vote to archive Selectmen's Policies and Procedures document formerly adopted 8/23/1999.
3.		<i>VOTE / SIGN</i>	Vote to grant a one-day Wine & Malt license to Goodnow Library Association, to accommodate a Donor Event on Wednesday, November 12, 2025 from 6:00 PM to 7:00 PM at Goodnow Library, 21 Concord Road, subject to the use of a TIPS-trained bartender and a receipt of a Certificate of Liability insurance.
PUBLIC HEARING			
4.	7:15 PM	<i>VOTE / SIGN</i>	PUBLIC HEARING: Application of Sudbury Wine, Spirits, and Provisions LLC, 410 Boston Post Road, Sudbury, MA 01776, for a change of Ownership Interest in Sudbury Wine, Spirits, and Provisions.
MISCELLANEOUS			
5.		<i>VOTE</i>	Vote to appoint David Kaplan, 112 Puritan Lane, to the vacant at-large seat on the Community Preservation Committee to complete a 3-year term which began June 1, 2024 and expires May 31, 2027.
6.		<i>VOTE</i>	Vote to call a Special Town Meeting on Monday, December 1, 2025, open the Warrant for same, and close the Warrant on Nov. 3, 2025.
7.		<i>VOTE</i>	Select Board review and discussion of 5- and 15- year Capital Improvement Plan. Vote to open joint meetings with committees in attendance with a quorum.

These agenda items are those reasonably anticipated by the Chair which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law. Some items may be taken out of order or not be taken up at all. The Chair will strive to honor timed items as best as possible. The Chair reserves the right to accept public comment on any item and may establish time limits.

Item #	Time	Action	Item
8.			Review proposed 2026 Select Board meeting schedule, and make edits if necessary.
9.			Upcoming agenda items
EXECUTIVE SESSION			
10.		<i>VOTE</i>	Close Regular Session, and vote to enter into Executive Session for the purpose of discussing collective bargaining matters related to negotiation strategy for all Town unions, wherein strategy discussion with respect to collective bargaining in open session may have a detrimental effect on the bargaining position of the public body pursuant to MGL chapter 30a §21(a)(3).
11.		<i>VOTE</i>	Vote to close Executive Session and not resume Open Session.

These agenda items are those reasonably anticipated by the Chair which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law. Some items may be taken out of order or not be taken up at all. The Chair will strive to honor timed items as best as possible. The Chair reserves the right to accept public comment on any item and may establish time limits.

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

CONSENT CALENDAR ITEM**1: Reappts to Cultural Council - date adjustment****REQUESTOR SECTION**

Date of request:

Requestor: Erica Puccio SCC chair

Formal Title: Vote to correct the reappointment expiration dates of two Cultural Council members: Rich Gallup, 11 Shady Hill Lane, and Anna Ryan, 54 Cider Mill Road, both with terms expiring 10/31/2026, as requested by Erica Puccio, SCC chair.

Recommendations/Suggested Motion/Vote: Vote to correct the reappointment expiration dates of two Cultural Council members: Rich Gallup, 11 Shady Hill Lane, and Anna Ryan, 54 Cider Mill Road, both with terms expiring 10/31/2026, as requested by Erica Puccio, SCC chair.

Background Information:

See attached memo from SCC chair. These reappointments were made at the 9/30 meeting; however, the expiration date voted was 5/31/26, when it should have been 10/31/26. This agenda item is to make the correction to their appointment dates.

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

Hello Select Board Members,

I hope you're all having a nice summer. I am writing with two requests regarding term renewals for Anna Ryan and Rich Gallup.

1. Both members are copied here to confirm their interest in continuing their service with the Cultural Council, if you need them to respond affirmatively. The Council members support (and are excited about) their continued service to the committee.
2. Rich was initially given a 2-year term to stagger the end dates of the Cultural Council members' terms. Recently, Athena Buenconsejo stepped down from the CC. Kanika Pandey has moved out of the country and will be submitting her resignation shortly, if she hasn't already. Kanika was assigned a 3-year term at the same time Rich was assigned a 2-year term, and we're wondering if Rich can have his 2-year term extended to 3 years so he can serve a full 6 years on the Council. This would be really helpful to us as we seek to, but haven't yet, filled the seats of the two members who stepped down. Would this be possible?

There's so much great energy within and around the Cultural Council right now! We're really excited to have been given the opportunity to do a Flash Vote (thank you to Leila!) and hear from so many community members. Thank you for your support.

Best wishes,

Erica Puccio

Chair, Sudbury Cultural Council

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

CONSENT CALENDAR ITEM**2: Vote to Archive Selectmen's Policies and Procedures****REQUESTOR SECTION**

Date of request:

Requestor: Town Manager Andrew Sheehan

Formal Title: Vote to archive Selectmen's Policies and Procedures document formerly adopted 8/23/1999.

Recommendations/Suggested Motion/Vote: Vote to archive Selectmen's Policies and Procedures.

Background Information:

Document is located here: https://cdn.sudbury.ma.us/wp-content/uploads/sites/342/2014/08/PoliciesProc.1999_for_website.pdf?version=75832fac661d899197d24606f262cc4e

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

TOWN OF SUDBURYSELECTMEN'S POLICIES AND PROCEDURES

- A. MEETING POLICY
- B. AGENDA PROCEDURES
- C. TREASURY WARRANTS AND TAX ANTICIPATION NOTES
- D. APPOINTMENT POLICY
- E. HEARING POLICY
- F. MINUTES POLICY
- G. PERFORMANCE REVIEW POLICY
- H. SELECTMEN'S LIAISON AND WORK ASSIGNMENTS
- I. SITE PLAN SPECIAL PERMIT RULES AND REGULATIONS (see Zoning Bylaws Sect. 6300)
- J. DEED AND EASEMENT PROCEDURE
- K. COLLECTIVE BARGAINING
- L. LICENSING OF OUTDOOR AMUSEMENTS POLICY
- M. FLAG CODE
- N. TRAFFIC CONTROL SIGNS POLICY
- O. POLICY FOR USE OF TOWN HALL FACILITIES
- P. ENTERTAINMENT LICENSE – WEEKDAY ONLY
- Q. ADVERTISING AND DIRECTIONAL SIGNS POLICY
- R. REGULATIONS GOVERNING ELECTRIC COMPANIES
- S. AFFIRMATIVE ACTION POLICY
- T. ACCEPTANCE OF GIFTS
- U. BYOB POLICY
- V. USE OF TOWN VEHICLES
- W. LIFE-THREATENING ILLNESSES
- X. RECYCLED PRODUCT PROCUREMENT POLICY
- Y. PURCHASE CONTRACTS

Fee Schedule:

Licenses & Permits
Applications

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

CONSENT CALENDAR ITEM**3: Goodnow Library Association One-Day License Application****REQUESTOR SECTION**

Date of request:

Requestor: Goodnow Library Association

Formal Title: Vote to grant a one-day Wine & Malt license to Goodnow Library Association, to accommodate a Donor Event on Wednesday, November 12, 2025 from 6:00 PM to 7:00 PM at Goodnow Library, 21 Concord Road, subject to the use of a TIPS-trained bartender and a receipt of a Certificate of Liability insurance.

Recommendations/Suggested Motion/Vote: Vote to grant a one-day Wine & Malt license to Goodnow Library Association, to accommodate a Donor Event on Wednesday, November 12, 2025 from 6:00 PM to 7:00 PM at Goodnow Library, 21 Concord Road, subject to the use of a TIPS-trained bartender and a receipt of a Certificate of Liability insurance.

Background Information:
Please see attached.

Financial impact expected:\$25 Application Fee

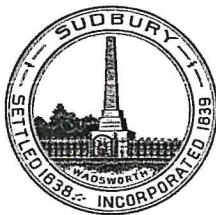
Approximate agenda time requested:

Representative(s) expected to attend meeting: Jill Rizzotti

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM



Town of Sudbury

Office of Selectmen
www.sudbury.ma.us

Flynn Building
278 Old Sudbury Rd
Sudbury, MA 01776-1843
978-639-3381
Fax: 978-443-0756
Email: BOSSadmin@sudbury.ma.us

APPLICATION FOR ONE-DAY LIQUOR LICENSE

The responsible manager of an indoor or outdoor activity or enterprise in Sudbury is eligible to apply for a one-day liquor license for wine & malt only. All licensees must purchase their alcoholic beverages from a licensed Massachusetts wholesaler, manufacturer, winery shipment licensee, farmer brewery, farmer distillery or holder of a Special Permit issued by the ABCC.*

Application processing can take up to four weeks as approval from the Fire, Police, Building and Board of Health departments are required prior to Board of Selectmen approval. Processing begins after all required materials are received, so please plan accordingly.

Name of Responsible Manager: Jill Rizzotti

Address of Responsible Manager: 15 Ronald Road, Sudbury

Phone: [REDACTED] Email: [REDACTED]

Organization Name: Goodnow Library Foundation

Name & Purpose of Event: Donor Event - thanking past donors

Name(s) of Brewery/ Distillery/Winery/Wholesaler/Manufacturer to provide alcohol:
LaFarge Bar Services, 463 Fellsway West, Medford

License Type Requested: ☒ \$25 Wine & Malt One-Day License

Event Date: November 12, 2025 Event Time: 6pm - 7pm

Event Venue: Goodnow Library

Event Address: 21 Concord Road, Sudbury

Documents Enclosed:

- ☒ Certificate of Liquor Liability
 - a. \$1,000,000 minimum amount
 - b. "Town of Sudbury" listed as additional insured
- ☒ Proof of bartender(s) training/certification. (For example, a TIPS certificate.)
- ☒ Application fee: \$25 Wine & Malt. Check payable to Town of Sudbury.

Please submit completed application and materials to:
Board of Selectmen's Office, 278 Old Sudbury Rd., Sudbury, MA 01776

REC'D TOWN OF SUDBURY
OCT 14 2025 AM 10:55

October 14, 2025
Date

[Signature]
Applicant Signature

*For a complete list of Authorized Alcohol Providers for 1-Day licenses, please visit <https://elicensing.state.ma.us/CitizenAccess/GeneralProperty/PropertyLookUp.aspx?isLicensee=Y>. Under Licensing Entity select "Alcoholic Beverages Control Commission" and under License Type select either Wholesaler, Manufacturer, Direct Wine Shipper, Farmer Brewer, Farmer Distiller and/or Farmer Winery.



CERTIFICATE OF COMPLETION

This certifies that

Leo LaFarge

is awarded this certificate for

TIPS On-Premise Alcohol Server Training



Hours
3.00



Completion Date
08/23/2023



Expiration Date
08/22/2026



Certificate #
ON-000029557986

Official Signature

THIS CERTIFICATE IS NON-TRANSFERABLE

6504 Bridge Point Parkway, Suite 100 | Austin, TX 78730 | 877.881.2235 | www.360training.com



Issued: 08/23/2023
Certificate #: ON-000029557986

Leo LaFarge
463 Fellsway West
Medford MA 02155

CERTIFIED

Expires: 08/22/2026



Phone: 800-438-8477
www.gettips.com

This card was issued for successful completion of the TIPS program.

Signature _____



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
10/08/2025

3.a

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION IS WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Pompeo & Sons Insurance Agency, Inc 464 High Street Medford, MA 02155	CONTACT NAME: ANDREW GIAMMARCO	
	PHONE (A/C, No, Ext): 781-391-1630 FAX (A/C, No): 866-284-8037	
INSURED Leo LaFarge dba: LaFarge Bartending Services 463 Fellsway Medford, MA 02155	E-MAIL ADDRESS: andrew@pompeoinsurance.com	
	INSURER(S) AFFORDING COVERAGE	
	INSURER A: Hospitality Mutual Insurance Company	
	INSURER B: Mount Vernon Fire Insurance Company	
	INSURER C:	
	INSURER D:	
INSURER E:		
INSURER F:		

COVERAGES **CERTIFICATE NUMBER:** **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
B	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:						EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ OTHER \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY						COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ OTHER \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ OTHER \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/>	N/A				PER STATUTE <input type="checkbox"/> OTHER <input type="checkbox"/> E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
A	Liquor Liability	X		CPP2001752	01/11/2025	01/11/2026	Each Occurrence Limit \$1,000, Aggregate Limit \$2,000,

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The following are additionally insured if required by written contract: Goodnow Library - Event 11/12/2025

CERTIFICATE HOLDER Goodnow Library 21 Concord Rd Sudbury MA 01776	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE
---	--

One-Day Liquor License Application Departmental Approval

Organization: Goodnow Library Foundation

Event Date: 11/12/2025

Department	Staff	Date	Comments
Building Department	Andrew Lewis	10/14/2025	The Building Department recommends approval of this application.
Fire Department	Assistant Chief Gordon	10/14/2025	The Fire Department recommends approval of this application, so long as the fire lanes remain unblocked.
Health Department	Vivian Zeng	10/14/2025	The Health Department recommends approval of this application.
Police Department	Chief Nix	10/14/2025	The Police Department recommends approval of this application.
Goodnow Library	Amy Stimac	10/14/2025	The Goodnow Library has been reserved for this event and the Director has recommends approval of the application



SUDBURY SELECT BOARD
Wednesday, October 22, 2025

PUBLIC HEARING

4: Sudbury Wine, Spirits, and Provisions Change of Ownership Interest

REQUESTOR SECTION

Date of request:

Requestor: Sudbury Wine, Spirits, and Provisions LLC

Formal Title: PUBLIC HEARING: Application of Sudbury Wine, Spirits, and Provisions LLC, 410 Boston Post Road, Sudbury, MA 01776, for a change of Ownership Interest in Sudbury Wine, Spirits, and Provisions.

Recommendations/Suggested Motion/Vote: PUBLIC HEARING: Application of Sudbury Wine, Spirits, and Provisions LLC, 410 Boston Post Road, Sudbury, MA 01776, for a change of Ownership Interest in Sudbury Wine, Spirits, and Provisions.

Background Information:
Please see attached.

Financial impact expected:\$75 Application Fee

Approximate agenda time requested:

Representative(s) expected to attend meeting: Joshua Fox, Rollins, Rollins & Fox, P.C

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

REC'D TOWN OF SUDBURY
SEP 29 2025 AM 9:22

Rollins, Rollins & Fox, P.C.
Attorneys At Law
36 Glen Avenue
Newton, Massachusetts 02459

DANIEL G. ROLLINS
SELMA R. ROLLINS
MYRON J. FOX (retired)

ARNOLD R. GLICK
JOSHUA M. FOX

*ALSO ADMITTED IN FLORIDA

September 29, 2025

Hand Delivered

Select Board
Town of Sudbury
278 Old Sudbury Road
Sudbury, MA 01776

RE: Sudbury Wine, Spirits and Provisions LLC, 410 Boston Post Road
ABCC Application for Amendment – Change of Ownership Interest

Dear Members of the Board:

I am counsel for Sudbury Wine, Spirits and Provisions LLC. In furtherance of my client's request for approval of changes of ownership interests, I enclose the following:

1. Completed ABCC Application for Amendment – Change of Officers, Stock or Ownership Interest, including Applicant's Statement;
2. ABCC completed Monetary Transmittal Form with evidence of payment of the filing fee;
3. Completed form ABCC Entity Vote;
4. Completed CORI Request Form for Joseph C. Saia;
5. Completed CORI Request Form for Mary Ann Saia;
6. Certificate of Good Standing of Licensee issued by the Secretary of State of the Commonwealth of Massachusetts on August 6, 2025;
7. Certificate of Good Standing and/or Tax Compliance issued by the Department of Revenue of the Commonwealth of Massachusetts on July 25, 2025;
8. Certificate of Compliance issued by the Department of Unemployment Assistance of the Commonwealth of Massachusetts on September 19, 2025;
9. Massachusetts Driver's License for Joseph C. Saia;
10. Massachusetts Driver's License for Mary Ann Saia;
11. Copy of the Joseph C. Saia Revocable Trust dated March 15, 2016 as amended by First Amendment dated July 29, 2025 (collectively, "Joseph's Trust"); and
12. Copy of the Mary Ann Saia Revocable Trust dated March 15, 2016 as amended by First Amendment dated July 29, 2025 ("Mary Ann's Trust").

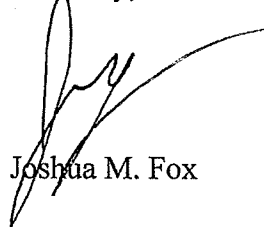
The proposed transfers of Joseph's 50% interest in Licensee to Joseph's Trust and of Mary Ann's 50% interest to Mary Ann's Trust do not constitute material changes in ownership. Because each of these Trusts are revocable, they do not have a separate identity or a separate Federal Employer Identification Number and do not file tax returns. Joseph is the beneficiary and remains in control of his Trust and Mary Ann is the beneficiary and remains in control of her Trust. Joseph and Mary Ann are the trustees of each Trust. Because of the foregoing, there is no (a) purchase agreement, (b) exchange of funds, (c) financial records for the transactions or (d) financial implications.

I ask that you kindly place this matter on the agenda for the first available meeting.

If you have any questions, or require any additional information or materials, please do not hesitate to contact me.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read 'Joshua M. Fox', with a long, sweeping horizontal line extending to the right.

Joshua M. Fox

Cc: Joseph C. Saia (by email)



The Commonwealth of Massachusetts
Alcoholic Beverages Control Commission
 95 Fourth Street, Suite 3, Chelsea, MA 02150-2358
 www.mass.gov/abcc

**RETAIL ALCOHOLIC BEVERAGES LICENSE APPLICATION
 MONETARY TRANSMITTAL FORM**

APPLICATION FOR AMENDMENT-Change of Officers, Stock or Ownership Interest

APPLICATION SHOULD BE COMPLETED ON-LINE, PRINTED, SIGNED, AND SUBMITTED TO THE LOCAL
 LICENSING AUTHORITY.

ECRT CODE: RETA

Please make \$200.00 payment here: ABCC PAYMENT WEBSITE

PAYMENT MUST DENOTE THE NAME OF THE LICENSEE CORPORATION, LLC, PARTNERSHIP, OR INDIVIDUAL AND INCLUDE THE
 PAYMENT RECEIPT

ABCC LICENSE NUMBER (IF AN EXISTING LICENSEE, CAN BE OBTAINED FROM THE CITY)

00039-PK-1250

ENTITY/ LICENSEE NAME Sudbury Wine, Spirits and Provisions, LLC

ADDRESS 410 Boston Post Road

CITY/TOWN Sudbury

STATE MA

ZIP CODE 01776

For the following transactions (Check all that apply):

- | | | | |
|--|--|---|---|
| <input type="checkbox"/> New License | <input type="checkbox"/> Change of Location | <input type="checkbox"/> Change of Class (i.e. Annual / Seasonal) | <input type="checkbox"/> Change Corporate Structure (i.e. Corp / LLC) |
| <input type="checkbox"/> Transfer of License | <input type="checkbox"/> Alteration of Licensed Premises | <input type="checkbox"/> Change of License Type (i.e. club / restaurant) | <input type="checkbox"/> Pledge of Collateral (i.e. License/Stock) |
| <input type="checkbox"/> Change of Manager | <input type="checkbox"/> Change Corporate Name | <input type="checkbox"/> Change of Category (i.e. All Alcohol/Wine, Malt) | <input type="checkbox"/> Management/Operating Agreement |
| <input type="checkbox"/> Change of Officers/
Directors/LLC Managers | <input checked="" type="checkbox"/> Change of Ownership Interest
(LLC Members/ LLP Partners,
Trustees) | <input type="checkbox"/> Issuance/Transfer of Stock/New Stockholder | <input type="checkbox"/> Change of Hours |
| | <input type="checkbox"/> Other | | <input type="checkbox"/> Change of DBA |

THE LOCAL LICENSING AUTHORITY MUST SUBMIT THIS
 APPLICATION ONCE APPROVED VIA THE ePLACE PORTAL

Alcoholic Beverages Control Commission
 95 Fourth Street, Suite 3
 Chelsea, MA 02150-2358



The Commonwealth of Massachusetts
Alcoholic Beverages Control Commission
 95 Fourth Street, Suite 3, Chelsea, MA 02150-2358
 www.mass.gov/abcc

APPLICATION FOR AMENDMENT

-Change of Officers, Stock or Ownership Interest

☐ **Change of Officers/ Directors/LLC Managers** ☐ **Change of Stock Interest**

- Payment Receipt
- Monetary Transmittal Form
- DOR Certificate of Good Standing
- DUA Certificate of Compliance
- Change of Officer/Directors Application
- Vote of the Entity
- CORI Authorization
- Business Structure Documents
 - If Sole Proprietor, **Business Certificate**
 - If partnership, **Partnership Agreement**
 - If corporation or LLC, **Articles of Organization** from the Secretary of the Commonwealth

(e.g. New Stockholders or Transfer or Issuance of Stock)

- Payment Receipt
- Monetary Transmittal Form
- DOR Certificate of Good Standing
- DUA Certificate of Compliance
- Change of Stock Application
- Financial Statement
- Vote of the Entity
- CORI Authorization
- Purchase & Sale Agreement
- Supporting Financial Records
- Advertisement
- Business Structure Documents
 - If Sole Proprietor, **Business Certificate**
 - If partnership, **Partnership Agreement**
 - If corporation or LLC, **Articles of Organization** from the Secretary of the Commonwealth

☒ **Change of Ownership Interest**

(e.g. LLC Members, LLP Partners, Trustees etc.)

- Payment Receipt
- Monetary Transmittal
- DOR Certificate of Good Standing
- DUA Certificate of Compliance
- Change of Stock Application
- Financial Statement
- Vote of the Entity
- CORI Authorization
- Business Structure Documents
- Purchase & Sale Agreement
- Supporting Financial Records
- Advertisement
 - If Sole Proprietor, **Business Certificate**
 - If partnership, **Partnership Agreement**
 - If corporation or LLC, **Articles of Organization** from the Secretary of the Commonwealth

☐ **Non-Profit Club Change of Officers/ Directors**

- Payment Receipt
- Monetary Transmittal Form
- DOR Certificate of Good Standing
- DUA Certificate of Compliance
- Change of Officer/Directors Application
- Vote of the club signed by an approved officer
- Business Structure Documents - **Articles of Organization** from the Secretary of the Commonwealth

☐ **Management Agreement**

- Payment Receipt
- Monetary Transmittal Form
- DOR Certificate of Good Standing
- DUA Certificate of Compliance
- Vote of Entity
- Management Agreement

**If abutter notification and advertisement are required for transaction, please see the local licensing authority.*

1. BUSINESS ENTITY INFORMATION

Entity Name	Municipality	ABCC License Number
Sudbury Wine, Spirits and Provisions, LLC	Town of Sudbury	00039-PK-1250

Please provide a narrative overview of the transaction(s) being applied for. Attach additional pages, if necessary.

Change only to membership of licensee LLC for purposes of estate planning. Present members of Joseph and Mary Ann Saia. Proposed members are Joseph and Mary Ann Saia, Trustees of their respective revocable trusts.

APPLICATION CONTACT

The application contact is the person who should be contacted with any questions regarding this application.

Name	Title	Email	Phone
Joshua Fox	Attorney	[REDACTED]	[REDACTED]

APPLICATION FOR AMENDMENT-Change of Officers, Stock or Ownership Interest

2. PROPOSED OFFICERS, STOCK OR OWNERSHIP INTEREST

List all individuals or entities that will have a direct or indirect, beneficial or financial interest in this license (E.g. Stockholders, Officers, Directors, LLC Managers, LLP Partners, Trustees etc.). Attach additional page(s) provided, if necessary, utilizing Addendum A.

- The individuals and titles listed in this section must be identical to those filed with the Massachusetts Secretary of State.
- The individuals identified in this section, as well as the proposed Manager of Record, must complete a CORI Release Form.
- Please note the following statutory requirements for Directors and LLC Managers:
On Premises (E.g. Restaurant/ Club/Hotel) Directors or LLC Managers - At least 50% must be US citizens;
Off Premises (Liquor Store) Directors or LLC Managers - All must be US citizens and a majority must be Massachusetts residents.
- If you are a Multi-Tiered Organization, please attach a flow chart identifying each corporate interest and the individual owners of each entity as well as the Articles of Organization for each corporate entity. Every individual must be identified in Addendum A.

Name of Principal	Residential Address	SSN	DOB
Joseph C. Saia	[REDACTED]	[REDACTED]	[REDACTED]
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
Manager (& Trustee & beneficiary of Licensee)	50%	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No
MA Resident	<input checked="" type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Mary Ann Saia	[REDACTED]	[REDACTED]	[REDACTED]
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
Trustee and trust beneficiary of Licensee	50%	<input type="radio"/> Yes <input checked="" type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No
MA Resident	<input checked="" type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
MA Resident	<input type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
MA Resident	<input type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
MA Resident	<input type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
MA Resident	<input type="radio"/> Yes <input type="radio"/> No		

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
MA Resident	<input type="radio"/> Yes <input type="radio"/> No		

Additional pages attached? ☐ Yes ☒ No

CRIMINAL HISTORY

Has any individual listed in question 2, and applicable attachments, ever been convicted of a State, Federal or Military Crime? If yes, attach an affidavit providing the details of any and all convictions.

☐ Yes ☒ No

MANAGEMENT AGREEMENT

Are you requesting approval to utilize a management company through a management agreement? Please provide a copy of the management agreement.

☐ Yes ☒ No

APPLICATION FOR AMENDMENT-Change of Officers, Stock or Ownership Interest

3. CURRENT OFFICERS, STOCK OR OWNERSHIP INTEREST

List the individuals and entities of the current ownership. Attach additional pages if necessary utilizing the format below.

Name of Principal	Title/Position	Percentage of Ownership
Joseph C. Saia	Manager, LLC Manager, LLC Member	50%
Name of Principal	Title/Position	Percentage of Ownership
Mary Ann Saia	LLC Member	50%
Name of Principal	Title/Position	Percentage of Ownership
Name of Principal	Title/Position	Percentage of Ownership
Name of Principal	Title/Position	Percentage of Ownership
Name of Principal	Title/Position	Percentage of Ownership

4. INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Does any individual or entity identified in question 2, and applicable attachments, have any direct or indirect, beneficial or financial interest in any other license to sell alcoholic beverages? Yes ☒ No ☐ If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality
Joseph Saia and Mary Ann Saia	\$15 Package Store	West Concord Liquor Store, Inc.	Concord
Joseph Saia and Mary Ann Saia	\$15 Package Store	Maynard Wine and Spirits, Inc.	Maynard

5. PREVIOUSLY HELD INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Has any individual or entity identified identified in question 2, and applicable attachments, ever held a direct or indirect, beneficial or financial interest in a license to sell alcoholic beverages, which is not presently held? Yes ☐ No ☐ If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality

6. DISCLOSURE OF LICENSE DISCIPLINARY ACTION

Have any of the disclosed licenses listed in question 4 or 5 ever been suspended, revoked or cancelled?

Yes ☒ No ☐ If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Date of Action	Name of License	City	Reason for suspension, revocation or cancellation
1987+/-	West Concord Liquor Store, Inc.	Concord	sale to a minor (person had duplicate ID ...
			.. to falsify identification)

7. FINANCIAL DISCLOSURE

Associated Cost(s): (E.g. Costs associated with License Transaction including but not limited to: Property price, Business Assets, Renovations costs, Construction costs, Initial Start-up costs, Inventory costs, or specify other costs):"

Associated Cost(s):

There are no associated costs. There are two assignments of interest in an LLC from current owners to their revocable trusts for estate planning purposes.

SOURCE OF CASH CONTRIBUTION

Please provide documentation of available funds. (E.g. Bank or other Financial institution Statements, Bank Letter, etc.)

Name of Contributor	Amount of Contribution
N/A	
Total:	

SOURCE OF FINANCING

Please provide signed financing documentation.

Name of Lender	Amount	Type of Financing	Is the lender a licensee pursuant to M.G.L. Ch. 138.
N/A			<input type="radio"/> Yes <input type="radio"/> No
			<input type="radio"/> Yes <input type="radio"/> No
			<input type="radio"/> Yes <input type="radio"/> No
			<input type="radio"/> Yes <input type="radio"/> No

FINANCIAL INFORMATION

Provide a detailed explanation of the form(s) and source(s) of funding for the cost identified above.

N/A

APPLICANT'S STATEMENT

I, Joseph C. Saia the: ☐ sole proprietor; ☐ partner; ☐ corporate principal; ☒ LLC/LLP manager
 Authorized Signatory
 of Sudbury Wines, Spirits and Provisions, LLC
 Name of the Entity/Corporation

hereby submit this application (hereinafter the "Application"), to the local licensing authority (the "LLA") and the Alcoholic Beverages Control Commission (the "ABCC" and together with the LLA collectively the "Licensing Authorities") for approval.

I do hereby declare under the pains and penalties of perjury that I have personal knowledge of the information submitted in the Application, and as such affirm that all statements and representations therein are true to the best of my knowledge and belief. I further submit the following to be true and accurate:

- (1) I understand that each representation in this Application is material to the Licensing Authorities' decision on the Application and that the Licensing Authorities will rely on each and every answer in the Application and accompanying documents in reaching its decision;
- (2) I state that the location and description of the proposed licensed premises are in compliance with state and local laws and regulations;
- (3) I understand that while the Application is pending, I must notify the Licensing Authorities of any change in the information submitted therein. I understand that failure to give such notice to the Licensing Authorities may result in disapproval of the Application;
- (4) I understand that upon approval of the Application, I must notify the Licensing Authorities of any change in the ownership as approved by the Licensing Authorities. I understand that failure to give such notice to the Licensing Authorities may result in sanctions including revocation of any license for which this Application is submitted;
- (5) I understand that the licensee will be bound by the statements and representations made in the Application, including, but not limited to the identity of persons with an ownership or financial interest in the license;
- (6) I understand that all statements and representations made become conditions of the license;
- (7) I understand that any physical alterations to or changes to the size of the area used for the sale, delivery, storage, or consumption of alcoholic beverages, must be reported to the Licensing Authorities and may require the prior approval of the Licensing Authorities;
- (8) I understand that the licensee's failure to operate the licensed premises in accordance with the statements and representations made in the Application may result in sanctions, including the revocation of any license for which the Application was submitted; and
- (9) I understand that any false statement or misrepresentation will constitute cause for disapproval of the Application or sanctions including revocation of any license for which this Application is submitted.
- (10) I confirm that the applicant corporation and each individual listed in the ownership section of the application is in good standing with the Massachusetts Department of Revenue and has complied with all laws of the Commonwealth relating to taxes, reporting of employees and contractors, and withholding and remitting of child support.

Signature:

Joseph C. Saia

Date:

9/15/2025

Title:

Manager

ADDITIONAL INFORMATION

Please utilize this space to provide any additional information that will support your application or to clarify any answers provided above.

Attached please find copies of the two revocable trusts as amended, each of which will hold a 50% membership interest in the Licensee. These trusts are under the complete control of Joseph C. Saia and Mary Ann Saia who are the only current beneficiaries of the trusts.

Liquor License Application Departmental Approval

Organization: Sudbury Wine, Spirits, and Provisions

Application: Change of Ownership Int.

Department	Staff	Date	Comments
Building Department	Andrew Lewis	10/16/2025	The Building Department recommends approval of this application.
Fire Department	Assistant Chief Gordon	10/16/2025	The Fire Department recommends approval of this application.
Health Department	Vivian Zeng	10/16/2025	The Health Department recommends approval of this application.
Police Department	Chief Nix	10/16/2025	The Police Department recommends approval of this application.

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

MISCELLANEOUS (UNTIMED)**5: CPC applicant****REQUESTOR SECTION**

Date of request:

Requestor: Adam Burney, Planning Director

Formal Title: Vote to appoint David Kaplan, 112 Puritan Lane, to the vacant at-large seat on the Community Preservation Committee to complete a 3-year term which began June 1, 2024 and expires May 31, 2027.

Recommendations/Suggested Motion/Vote: Vote to appoint David Kaplan, 112 Puritan Lane, to the vacant at-large seat on the Community Preservation Committee to complete a 3-year term which began June 1, 2024 and expires May 31, 2027.

Background Information:

David Kaplan has been unanimously recommended by the CPC for Select Board appointment to the vacant at-large CPC seat.

Financial impact expected:

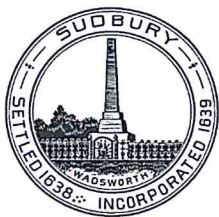
Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM



Town of Sudbury

Community Preservation Committee

cpc@sudbury.ma.us

Flynn Building
278 Old Sudbury Road
Sudbury, MA 01776
978-639-3387
Fax: 978-639-3314
www.sudbury.ma.us/cpc

October 15, 2025

Ms. Lisa Kouchakdjian, Chair
Select Board
Flynn Building
278 Old Sudbury Road
Sudbury, MA 01776

Re: Appointment of David Kaplan to the Community Preservation Committee

Dear Chair Kouchakdjian,

At their meeting on October 15, 2025, the Community Preservation Committee voted unanimously to recommend the Select Board appoint David Kaplan to the vacant the At-Large seats on the Community Preservation Committee which began on June 1, 2024 and expires on May 31, 2027.

Therefore, I am writing to recommend the Select Board appoint David Kaplan to the Community Preservation Committee, and to request the Select Board consider this recommendation at an upcoming meeting.

Please do not hesitate to contact me if you have any questions about this candidate. Please advise if you think an interview with the candidate will be necessary. Thank you.

On behalf of the Community Preservation Committee,

Adam R. Burney, MPA
Director of Planning & Community Development

cc: Community Preservation Committee

Attachment5.a: PCD Letter of Rec David Kaplan oBo CPC (6819 : CPC applicant)

TOWN OF SUDBURY
APPLICATION FOR APPOINTMENT TO

Planning and Community Development Department
 278 OLD SUDBURY ROAD
 SUDBURY, MA 01776

PHONE: 978.639.3387
 FAX: 978.639.3314
 E-MAIL: PCD@sudbury.ma.us

Name: _____

Brief resume of background and experience: _____

Address: _____

Home phone: _____

Work phone: _____

Years lived in Sudbury: _____

E-Mail Address: _____

Municipal experience (If applicable): _____

Educational background: _____

Employment and/or other pertinent experience: _____

Reason for your interest in serving: _____

Times when you would be available (days, evenings, weekends): _____

Do you or any member of your family have any business dealings with the Town? If yes, please explain:

_____ (Initial here that you have read, understand and agree to the following statement)

I agree that if appointed, I will work toward furtherance of the committees' mission statement as adopted by the Board of Selectmen and further, I agree that I will conduct my committee activities in a manner which is compliant with all relevant State and Local laws and regulations, including but not limited to the Open Meeting Law, Public Records Law, Conflict of Interest Law, Email Policy and the Code of Conduct for Town Committees.

I hereby submit my application for consideration for appointment to the Board or Committee listed above.

Signature David Kaplan Date _____

My name is David Kaplan and I am a 29-year-old Sudbury Resident who is interested in applying for the Community Preservation Committee. I have attached the application filled out. Since I am not sure that the scrolling will work on the PDF, I am also going to post the longer answers on this email:

Brief resume of background and experience:

I have always made it a priority to get involved in the community that I am in in every different community that I have been apart of.

In college I was the VP of the college's largest honor society and my job was to lead a committee to evaluate and award approximately \$30000 worth of scholarships to the members. Additionally, I met with the rest of the society's leadership to discuss agenda items and provide updates for the scholarship applications.

While living in Boston from 2018 to 2024, I volunteered for 5 years with the Youth Enrichment Services in downtown Boston (<https://yeskids.org/>), where during the winter I volunteered as a ski instructor for kids ages 6-13 and during the Spring and Fall I volunteered as a track coach. I have also been volunteering since 2018 every Tuesday to give out food and clothes to homeless people with Saint Clements Church in Back Bay.

In my professional life, I work a lot with the open-source development community, which requires a lot of discussions, compromise, and initiative. Additionally, I work with a lot of leadership of clients to help them integrate with our business. Now, moving to Sudbury, I am looking to be involved with the community here.

Employment and/or other pertinent experience:

I am a senior software engineer at a large technology firm called BitGo, where my job is to design and implement secure Bitcoin custody solutions and features for large institutions and governments.

Before BitGo, I was a research assistant at Brigham and Women's hospital working with a Harvard Medical School lab to make computational models to learn how the microbes in our gut microbiome interact with each other.

I am a senior software engineer at a large technology firm called BitGo, where my job is to design and implement secure Bitcoin custody solutions and features for large institutions and governments. Before BitGo, I was a research assistant at Brigham and Women's hospital working with a Harvard Medical School lab to make computational models to learn how the microbes in our gut microbiome interact with each other.

Reason for your interest in serving:

I think that fostering your local community and getting involved is super important. This only gets more important when thinking about historical, community, and environmental preservation.

I also love the outdoors. A big reason why my wife and I moved to Sudbury to start a family is that we really loved the trails and the nature throughout. Having the opportunity to contribute to the preservation and expansion of the natural landscapes in Sudbury is really exciting to me.

Another value of the committee that resonates with me is to add affordable housing to the community. Growing up middle class, my parents did everything they could to get my siblings and me in a good

school district so that we would have the best opportunities in life. I want that for my family, and I want that for other people as well, which is why I think it is important to build affordable housing in Sudbury as well. I think it is important that people who are less wealthy than the average Sudbury resident have access to the great school system we have here.

I love the values that this committee upholds and am excited of the opportunity to contribute to the mission through municipal public service.

I am looking forward to hearing from you and the committee. Thanks!

David

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

MISCELLANEOUS (UNTIMED)**6: Call Special Town Meeting for Dec 1****REQUESTOR SECTION**

Date of request:

Requestor: Town Manager Sheehan

Formal Title: Vote to call a Special Town Meeting on Monday, December 1, 2025, open the Warrant for same, and close the Warrant on Nov. 3, 2025.

Recommendations/Suggested Motion/Vote: Vote to call a Special Town Meeting on Monday, December 1, 2025, open the Warrant for same, and close the Warrant on Nov. 3, 2025.

Background Information:

The primary need for a Special Town Meeting is to appropriate funds for the replacement of the Nixon and Haynes roofs, which are partially funded by the MSBA. The current request is that the Select Board vote on October 22, 2025, to call a Special Town Meeting on December 1, 2025, open the Warrant for same, and close the Warrant on November 3, 2025. Then, on November 4, 2025, the Board will be asked to sign the Special Town Meeting Warrant and notify the Town Clerk of the related Proposition 2 ½ debt exclusion ballot questions.

Financial impact expected: The Town of Sudbury and Sudbury Public Schools have an application before the Massachusetts School Building Authority (MSBA) for the replacement of the Nixon and Haynes roofs. MSBA expects to contribute up to 41.32% of eligible costs. MSBA is scheduled to vote on the projects on October 29, 2025. If MSBA approves the projects, the Town has 90 days to secure local funds. Failure to secure project funding within 90 days of will result in forfeiture of State funds.

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

SPECIAL TOWN MEETING SPECIAL TOWN ELECTION Fall/Winter 2025

The Town of Sudbury and Sudbury Public Schools have an application before the Massachusetts School Building Authority (MSBA) for the replacement of the Nixon and Haynes school roofs. MSBA expects to contribute up to 41.32% of eligible costs. MSBA is scheduled to vote on the projects on October 29, 2025. If MSBA approves the projects, the Town has 90 days to secure local funds. Failure to secure project funding within 90 days of MSBA approval will result in the forfeiture of State funds.

OCTOBER

OCTOBER 22

TOWN MEETING WARRANT OPEN

Select Board vote required. Regularly scheduled meeting.

OCTOBER 29

MSBA MEETING

Pending project approval, funds must be secured within 90 days. (By 1/28/26)

NOVEMBER

NOVEMBER 3

TOWN MEETING WARRANT CLOSES, 12PM

Must be open for 10 days.

NOVEMBER 4

TOWN MEETING & TOWN ELECTION WARRANT VOTED

Select Board vote required. Regularly scheduled meeting.

NOVEMBER 17

TOWN MEETING & ELECTION WARRANT POSTING & DELIVERY DEADLINE

Must be at least 14 days prior to Special Town Meeting or Special Town Election.

DECEMBER

DECEMBER 1

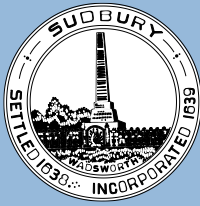
SPECIAL TOWN MEETING, L-SRHS AUDITORIUM

Must be held at least 25 days after warrant closes.

DECEMBER 16

SPECIAL TOWN ELECTION, FAIRBANK COMMUNITY CENTER

Must be held after Select Board votes Election warrant.



SUDBURY SELECT BOARD

Wednesday, October 22, 2025

MISCELLANEOUS (UNTIMED)

7: Discussion on 5-15 year capital plan

REQUESTOR SECTION

Date of request:

Requestor: Andrew Sheehan

Formal Title: Select Board review and discussion of 5- and 15- year Capital Improvement Plan. Vote to open joint meetings with committees in attendance with a quorum.

Recommendations/Suggested Motion/Vote: Select Board review and discussion of 5- and 15- year Capital Improvement Plan. Vote to open joint meetings with committees in attendance with a quorum.

Background Information:

Town staff has developed a 5- and 15- year Capital Improvement Plan consistent with Select Board policies. The CIP includes all departments within the three cost centers (Town, Sudbury Public Schools, and Lincoln Sudbury RHS). Funding of the plan is likely to exceed the amount of annually available funds. Funding decisions will need to be carefully determined.

Financial impact expected: Town staff has developed a 5- and 15- year (Capital Improvement Plan) consistent with Select Board policies. The CIP includes all departments within the three cost centers (Town, Sudbury Public Schools, and Lincoln Sudbury RHS). Funding of the plan is likely to exceed the amount of annually available funds. Funding decisions will need to be carefully determined.

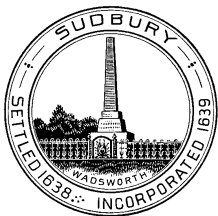
Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM



Andrew J. Sheehan
Town Manager

TOWN OF SUDBURY

Office of the Town Manager

www.sudbury.ma.us

278 Old Sudbury Road
Sudbury, MA 01776-1843

Tel: 978-639-3381

Fax: 978-443-0756

Email: townmanager@sudbury.ma.us

MEMORANDUM

TO: Select Board
FROM: Andrew J. Sheehan, Town Manager
CC: Victor Garofalo, Assistant Town Manager, Finance Director
DATE: October 10, 2025
SUBJ.: 15-Year Capital Plan Overview and Next Steps

This memorandum provides an overview of the **15-Year Capital Plan**, developed to guide the Town's long-term investments in infrastructure, equipment, and services. The plan aims to promote fiscal responsibility, transparency, and alignment with community priorities while maintaining and upgrading Town assets.

Background and Objectives

The 15-Year Capital Plan was designed as a long-term strategy to:

- Maintain, upgrade, and replace aging Town assets in a systematic way.
- Reduce unanticipated costs and emergency repairs.
- Support fiscal responsibility and provide clear, transparent budgetary information to the Select Board, Finance Committee, and the public.
- Advance long-term community goals and ensure infrastructure sustainability.

Key Drivers of Capital Needs

The plan responds to several major drivers:

- **Aging Infrastructure:** Regular replacement and modernization of facilities, vehicles, and equipment.
- **Safety & Compliance:** Projects to meet regulatory standards and ensure public safety.
- **Technology Upgrades:** Investments to modernize service delivery.
- **Energy Efficiency & Climate Adaptation:** Projects supporting environmental sustainability.

Development Process

The Town Manager established the staff-level **Capital Expenditure Committee**, which has been meeting monthly since June 2025. The capital plan was developed through a collaborative and transparent process, involving key leadership across departments.

Committee Members:

- **Andrew Sheehan**, Town Manager
- **Victor Garofalo**, Assistant Town Manager & Finance Director
- **Sandra Duran**, Combined Facilities Director
- **Tina Rivard**, Public Works Director
- **Scott Nix**, Police Chief
- **Tim Choate**, Fire Chief
- **Dennis Mannone**, Parks and Recreation Director
- **Mark Thompson**, IT Director
- **Eric Simms**, Sustainability Coordinator
- **Andrew Stephens**, LSRHS Superintendent
- **Susan Bottan**, LSRHS Interim Director of Finance and Operations

Note: Sudbury Public Schools were invited to participate in these meetings; however, there was no representation other than from the Combined Facilities Director.

Process Highlights

- **Departmental Input:** Each department reviewed current and future needs for facilities, vehicles, equipment, Parks & Grounds, and infrastructure.
- **Collaborative Review:** Monthly meetings were held to refine project scope, timing, costs, and funding sources.
- **Forecasting:** All projected costs were inflation-adjusted to ensure realistic long-term estimates.

Plan Highlights

- **15-Year Forecast:**
 - Categorized costs for roads, buildings, vehicles, technology, and equipment.
 - Includes both critical projects (safety, compliance, infrastructure reliability) and long-term investments (efficiency, sustainability).

- **5-Year Capital Plan:**

- Focuses on near-term priorities and capital funding sources.
- Funding options include Tax Levy, Free Cash, Stabilization Funds, Capital Exclusions, and Debt (within levy or excluded). The particular funding source will be determined at the time of appropriation.

Scope of the Capital Plan

To provide a comprehensive overview of identified needs, the Committee compiled an extensive list of projects in a detailed **attached read only 15-Year Capital Plan spreadsheet**.

- The plan currently includes over 560 projects spanning a 15-year period, with a total projected cost of \$192,648,835.
- Annual capital spending requirements vary significantly, ranging from approximately \$5.7 million to \$34 million per year.
- The read only spreadsheet contains separate sheets for each department, including the Town Manager Departments, LSRHS, SPS Facilities, Town Facilities, Recreation, DPW, Parks & Grounds, Information Technology, Fire, Police, SPS, and DPW TIP projects. This clearly displays priorities and timelines across all functional areas.
- A dedicated Funding Summary FY27–FY31 sheet provides a consolidated overview of all projects from each department and serves as the main reference sheet. Within this summary sheet, there are embedded links to each individual project, allowing users to navigate directly to the corresponding departmental project page for details.

Affordability and Future Refinement

While the initial capital plan reflects the comprehensive needs of the Town, the **total projected cost exceeds what the Town can realistically afford** under current financial constraints. Recognizing this challenge, the Committee has committed to an ongoing, iterative planning process.

The Committee will continue to meet regularly over the coming months to:

- Reassess project priorities and sequencing
- Explore cost-saving strategies and alternative funding sources
- Adjust the scope and timing of proposed projects to ensure fiscal sustainability

The goal is to develop a balanced and affordable capital plan that addresses the most critical needs of the community and can be presented for consideration in FY27. This approach underscores the

Town's commitment to responsible long-term financial planning while maintaining essential infrastructure and services.

Next Steps

1. **Refinement:** Align the capital plan with available funding resources.
2. **Funding Strategy:** Finalize approaches to meet both short- and long-term capital needs.
3. **FY27 Capital Request:** Prepare and present for approval to the Select Board, Finance Committee, and CIAC.
4. **Ongoing Oversight:** Commit to annual reviews and updates to ensure the plan remains current and responsive.

Conclusion

The **15-Year Capital Plan** is a proactive, data-driven approach that ensures responsible stewardship of public assets while promoting transparency and community trust. Your feedback and guidance will be instrumental in finalizing the FY27 Capital Request and advancing the Town's long-term priorities. Staff looks forward to presenting this plan at the October 22nd Select Board meeting.

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Building Department Vehicle #1	Dept-1	2027	TM Capital	TM Departments	45,000															45,000
Haskell Field Bathroom Renovations	Dept-21	2027	CPA	TM Departments	45,000															45,000
Parkinson Field Driveway and Parking Lot Improvements	Dept-22	2027	CPA	TM Departments	1,398,000															1,398,000
AED Town Replacement	Dept-28	2027,32,38	TM Capital	TM Departments	\$20,000					\$22,794						\$26,667				69,461
Building Department Vehicle #2	Dept-2	2028	TM Capital	TM Departments		46,193														46,193
Facilities Department Vehicle #1	Dept-3	2028	TM Capital	TM Departments		46,193														46,193
Facilities Department Vehicle #2	Dept-4	2028	TM Capital	TM Departments		46,193														46,193
Assessor's Department Vehicle #1	Dept-5	2029	TM Capital	TM Departments			47,417													47,417
Health Department Vehicle #2	Dept-6	2029	TM Capital	TM Departments			47,417													47,417
Facilities Department Vehicle #3	Dept-7	2029	TM Capital	TM Departments			47,417													47,417
Facilities Department Vehicle #4	Dept-8	2029	TM Capital	TM Departments			47,417													47,417
Image Cast Tabulators	Dept-20	2029	TM Capital	TM Departments			43,834													43,834
IT Department Vehicle #1	Dept-9	2030	TM Capital	TM Departments				48,673												48,673
Facilities Department Vehicle #5	Dept-10	2032		TM Departments						51,287										51,287
Postage Machine - Flynn Building	Dept-19	2033		TM Departments							23,398									23,398
Health Department Vehicle #1	Dept-11	2035		TM Departments									55,473							55,473
Park & Recreation Vehicle #1	Dept-12	2035		TM Departments									55,473							55,473
Facilities Department Vehicle #5	Dept-13	2035		TM Departments									55,473							55,473
Conservation Department Vehicle #1	Dept-14	2035		TM Departments									55,473							55,473
Conservation Department Vehicle #2	Dept-15	2035		TM Departments									55,473							55,473
EV Charging Station Replacement - date & cost unknown at this time	Dept-28	Pending		TM Departments																
Master Plan Update - date and cost unknown at this time	Dept-16	Pending		TM Departments																-
Broad Acre Master Plan - date and cost unknown at this time	Dept-17	Pending		TM Departments																-
Sewataro Master Plan - date and cost unknown at this time	Dept-18	Pending		TM Departments																-
Town Hall Renovation - date and cost unknown at this time	Dept-23	Pending		TM Departments																
Flynn Building Renovation - date and cost unknow at this time	Dept-24	Pending		TM Departments																
Fire Headquarters Renovation - date and cost unknown at this time	Dept-25	Pending		TM Departments																
Fire Department 3 Renovation - date and cost unknown at this time	Dept-26	Pending		TM Departments																
Police Department Renovation - date and cost unknown - closer to 15 years	Dept-27	Pending		TM Departments																
Roads, Culvert, Drainage, Consultant & Construction, Design & Drain Replacement	DPW-1	2027-2041	Free Cash	DPW	\$950,000	\$1,077,825	\$1,211,758	\$1,352,032	\$1,498,889	\$1,652,581	\$1,696,374	\$1,741,328	\$1,787,474	\$1,834,842	\$1,883,465	\$1,933,377	\$1,984,611	\$2,037,203	\$2,091,189	24,732,948
Town-Wide Walkways Improvements & Design	DPW-2	2027-2041	Free Cash	DPW	\$50,000	\$51,325	\$52,685	\$54,081	\$55,514	\$56,986	\$58,496	\$60,046	\$61,637	\$63,270	\$64,947	\$66,668	\$68,435	\$70,248	\$72,110	906,449
Sherman's Bridge	DPW-57	2027	Debt	DPW	\$1,000,000															1,000,000
Carding Mill Dam	DPW-58	2027	Free Cash	DPW	\$160,000															160,000
Stearns Mill Dam	DPW-59	2027	Free Cash	DPW	\$120,000															120,000
Wolback Road Culvert	DPW-60	2027	Free Cash	DPW	\$600,000															600,000
Concord Road Culvert	DPW-61	2028	Free Cash	DPW		\$153,975														153,975
Maynard Farm Road Culvert - Cost unknown at this time	DPW-62	2028		DPW		\$0														-
Grist Mill Dam	DPW-63	2028	TM Capital	DPW		\$61,590														61,590
Transfer Station Renovation	DPW-64	2028	Debt	DPW		\$821,200														821,200
Town Owned Parking Lots - Pavement Project	DPW-56	2027-2028	Debt	DPW	\$500,000	\$769,875														1,269,875
Roadway Sweeper/ Vacuum - Unit 54	DPW-3	2027 & 2039	Free Cash	DPW	\$320,000												\$437,983			757,983
Small Construction Equipment / Roadway - Unit 50	DPW-4	2027 & 2039	TM Capital	DPW	\$60,000												\$82,122			142,122
Light Duty Pickup Truck / Equivalent (one ton) - Unit 7	DPW-5	2027 & 2037	TM Capital	DPW	\$100,000										\$129,894					229,894
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 6	DPW-6	2027	Free Cash	DPW	\$380,000															380,000
10-Wheel 40,000+ GVW Dump Truck - Unit 10	DPW-6-1	2027	Free Cash	DPW	\$350,000															350,000
Light Duty Pickup Truck / Equivalent (one ton) w/ plow (mechanic) - Unit 30	DPW-7	2027 & 2037	Free Cash	DPW	\$150,000										\$194,841					344,841
Sidewalk tractor / mower / plow - Unit 33	DPW-8	2027 & 2037	Free Cash	DPW	\$200,000										\$259,788					459,788
Light Duty Pickup Truck / Equivalent (one ton) - Unit 45	DPW-9	2027 & 2037	Free Cash	DPW	\$100,000										\$129,894					229,894
Sidewalk tractor / mower /plow - Unit 46	DPW-10	2027 & 2037	Free Cash	DPW	\$200,000										\$259,788					459,788
Administrative SUV or Equivalent - Unit D2	DPW-11	2027 & 2037	TM Capital	DPW	\$50,000										\$64,947					114,947
Administrative SUV or Equivalent - E1	DPW-12	2028 & 2038	TM Capital	DPW		\$61,590										\$80,002				141,592
Large Construction / Excavation / loader equipment w/ Plow - Unit 15	DPW-13	2028 & 2040	Free Cash	DPW		\$328,480												\$449,590		778,070
Large Construction / Excavation / backhoe equipment - Unit 16	DPW-14	2028 & 2040	Free Cash	DPW		\$205,300												\$280,994		486,294
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 18	DPW-15	2028 & 2040	Free Cash	DPW		\$395,203												\$540,913		936,115
Small Construction Equipment / Roadway (REPLACE WITH SIDEWALK TRACTOR) - Unit 34	DPW-16	2028 & 2040	Free Cash	DPW		\$189,903												\$259,919		449,822
Small Construction Equipment / Roadway equipment - Unit 41	DPW-17	2028 & 2040	Free Cash	DPW		\$102,650												\$140,497		243,147
Small Construction Equipment / Roadway equipment - Unit 42	DPW-18	2028 & 2040	Free Cash	DPW		\$102,650												\$140,497		243,147
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 14	DPW-19	2029	Free Cash	DPW			\$421,481													421,481
Light Duty Pickup Truck / Equivalent (one ton) - Unit 4	DPW-20	2029 & 2039	Free Cash	DPW			\$131,713										\$171,087			302,800
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 11	DPW-21	2029	Free Cash	DPW			\$421,481													421,481
Forestry Equipment / bandit Chipper - Unit 49	DPW-22	2029 & 2040	Free Cash	DPW			\$105,370											\$140,497		245,867
Light Duty Pickup Truck / Equivalent (one ton) w/ plow utility bed/body - Unit 52	DPW-23	2030 & 2040	Free Cash	DPW				\$200,101										\$259,919		460,020

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
Small Construction Equipment / Roadway equipment - Unit 43	DPW-24	2030 & 2040	TM Capital	DPW				\$91,938										\$119,422		211,360
Small Construction Equipment / Roadway equipment - Unit 32	DPW-25	2030 & 2040	TM Capital	DPW				\$91,938										\$119,422		211,360
10-Wheel 40,000+ GVW Dump Truck - Unit 27	DPW-26	2030	Free Cash	DPW				\$432,650												432,650
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader / interchangeable body - U19	DPW-27	2030	Free Cash	DPW				\$432,650												432,650
Small Construction Equipment / Roadway equipment - Unit 51	DPW-28	2031 & 2041	TM Capital	DPW					\$94,375										\$122,587	216,961
Freightliner 10 Wheel Roll-Off or equivalent (replace Transfer Station L1)	TS-1	2031	Free Cash	DPW					\$444,115											444,115
Large Construction / Excavation / loader equipment w/ Plow - Unit 56	DPW-30	2031	Free Cash	DPW					\$444,115											444,115
Small Construction Equipment / Roadway equipment - Unit 55	DPW-31	2031 & 2041	TM Capital	DPW					\$94,375										\$122,587	216,961
Light Duty Pickup Truck / Equivalent (one ton) w/ plow - Unit 37	DPW-32	2031 & 2041	Free Cash	DPW					\$249,815										\$324,495	574,310
Sidewalk tractor / mower /plow - Unit 53	DPW-33	2031 & 2041	Free Cash	DPW					\$222,058										\$288,440	510,498
10-Wheel 40,000+ GVW Dump Truck - Unit 34	DPW-34	2031	Free Cash	DPW					\$444,115											444,115
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader / interchangeable body - U9	DPW-35	2031	Free Cash	DPW					\$427,461											427,461
Light Duty Pickup Truck / Equivalent (one ton) - Unit 2	DPW-36	2032		DPW						\$136,765										136,765
Heavy Duty Pickup Truck / Equivalent (one ton) w/ plow swap loader body - Unit 29	DPW-37	2032		DPW						\$210,847										210,847
Administrative SUV or Equivalent - Unit D1	DPW-38	2032		DPW						\$79,780										79,780
Light Duty Pickup Truck / Equivalent (one ton) - Unit 3	DPW-39	2033		DPW							\$140,390									140,390
Sidewalk tractor / mower /plow - Unit 21	DPW-40	2033		DPW							\$263,231									263,231
Heavy Duty Pickup Truck / Equivalent (one ton) w/ plow swap loader body - Unit 28	DPW-41	2033		DPW							\$292,478									292,478
Engineering Division Light Duty Pick Up - Unit E2	DPW-42	2033		DPW							\$116,991									116,991
Large Construction / Excavation / loader equipment w/ Plow - Unit 48	TS-2	2034		DPW								\$480,366								480,366
Large Construction / Excavation / loader - Unit 25	DPW-43	2034		DPW								\$384,293								384,293
Administrative SUV or Equivalent - Unit 1	DPW-44	2035		DPW									\$92,456							92,456
Large Construction / Excavation / backhoe equipment - Unit 22	DPW-45	2035		DPW									\$394,477							394,477
Small Construction Equipment / Roadway equipment - Unit 26	DPW-46	2035		DPW									\$147,929							147,929
Light Duty Pickup Truck / Equivalent (one ton) w/ plow utility bed/body - Unit 38	DPW-47	2036		DPW										\$234,100						234,100
Large Construction / Excavation / loader equipment w/ Plow - Unit 8	DPW-48	2036		DPW										\$518,817						518,817
Light Duty Pickup Truck / Equivalent (one ton) w/ plow utility bed/body - Unit 40	DPW-49	2037		DPW											\$240,304					240,304
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 44	DPW-50	2037		DPW											\$532,566					532,566
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 24	DPW-51	2038		DPW												\$546,679				546,679
Heavy Duty Pickup Truck / Equivalent (one ton) w/ plow swap loader body - Unity 36	DPW-52	2039		DPW													\$253,209			253,209
Heavy Duty Pickup Truck / Equivalent (one ton) w/ plow swap loader body - Unit 23	DPW-53	2039		DPW														\$273,739		273,739
6-Wheel 26,000+ GVW Combo Body Dump Truck w/Plow and Spreader - Unit 5	DPW-54	2039		DPW														\$574,853		574,853
Heavy Duty Pickup Truck / Equivalent (one ton) w/ plow swap loader body - Unit 20	DPW-55	2039		DPW														\$273,739		273,739
Shift Commander Car 3	Fire-1	2027, 32, 37	TM Capital	Fire	\$85,000					\$96,875					\$110,410					292,285
SCBA Self Contain Breathing Apparatus	Fire-2	2027	Free Cash	Fire	\$600,000															600,000
Ballistic Protection for Active Shooter	Fire-3	2027, 32, 37	TM Capital	Fire	\$30,000					\$34,191					\$38,968					103,160
Life pack Cardiac Monitor	Fire-4	2027	TM Capital	Fire	\$70,000															70,000
Lucas Compressor	Fire-5	2027, 28 & 29	TM Capital	Fire	\$23,000	\$23,610	\$24,235													70,845
Brush 1 - Ford Skid	Fire-6	2028	Free Cash	Fire		\$128,313														128,313
A1 Ambulance Replacement	Fire-7	2028 & 2035	Ambulance	Fire		\$538,913							\$647,189							1,186,101
Shift Commander Car 4	Fire-8	2029, 32, 35 & 38	TM Capital	Fire			\$79,028			\$96,875			\$104,783			\$113,336				394,022
A2 Ambulance Replacement	Fire-9	2030 & 2037	Ambulance	Fire				\$567,853							\$681,944					1,249,798
Gear Extractor	Fire-10	2030 & 2035	TM Capital	Fire				\$59,489					\$67,801							127,290
Pumper Engine #2	Fire-11	2031	Debt	Fire					\$1,665,433											1,665,433
F8 Bucket Fire Truck	Fire-12	2031	Free Cash	Fire					\$277,572											277,572
Boat ERB 380	Fire-13	2031	TM Capital	Fire					\$27,757											27,757
Fire Alarm Truck	Fire-14	2031	Free Cash	Fire					\$194,300											194,300
RTV1 EMS RTV	Fire-15	2032		Fire						\$51,287										51,287
EMS RTV	Fire-16	2032		Fire						\$51,287										51,287
TRX 50 Radio Box Consoles	Fire-17	2032		Fire						\$96,875										96,875
Thermal Imagers	Fire-18	2032 & 2039		Fire						\$79,780							\$95,809			175,589
Ladder 1 - Fire	Fire-20	2033		Fire							\$2,573,810									2,573,810
A3 Ambulance Replacement	Fire-21	2033 & 2040		Fire							\$614,205							\$737,608		1,351,813
RTV 2 Polaris Brush	Fire-23	2034		Fire								\$54,041								54,041
SCBA Air Compressor	Fire-24	2034		Fire								\$120,092								120,092
Radios	Fire-25	2035		Fire									\$493,096							493,096
Cardiac Monitors	Fire-26	2036		Fire										\$265,736						265,736
Engine 3 - Fire	Fire-27	2037		Fire											\$1,558,730					1,558,730
Service 2 Ford 250 (need cost)	Fire-28	2037		Fire											\$97,421					97,421
Brush 2 - Ford Skid	Fire-29	2038		Fire												\$166,670				166,670
Service 1 Chevy 2500 (need cost)	Fire-30	2038		Fire												\$100,002				100,002
Engine 1 - Replacement	Fire-31	2040		Fire														\$2,107,452		2,107,452

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Engine 4 - Replacement	Fire-32	2041		Fire															\$216,330	216,330
Car 3 Replacement	Fire-33	2041		Fire															\$108,165	108,165
Duty Sidearms	Police-1	2027	TM Capital	Police	\$35,000															35,000
Bullet Proof Vests	Police-2	2027-2040	Oper. Budget	Police	\$10,400	\$10,676	\$10,959	\$11,249	\$11,547	\$11,853	\$12,167	\$12,490	\$12,821	\$13,160	\$13,509	\$13,867	\$14,234	\$14,612		173,542
Admin Conference Room AV Equipment	Police-14	2028	TM Capital	Police		20,530														20,530
Department Computers	Police-3	2028-2040	Oper. Budget	Police		\$11,292		\$11,898		\$12,537		\$13,210		\$13,919		\$14,667		\$15,455		92,977
Body Worn Cameras	Police-4	2030	Free Cash	Police				189,284												189,284
Mobile Data Terminals	Police-5	2030, 35, 40	TM Capital	Police				\$73,551					\$83,826					\$95,538		252,915
Training Room AV Equipment	Police-6	2031	TM Capital	Police					27,757											27,757
Utility All Terrain Vehicle	Police-7	2032		Police						28,493										28,493
Cruiser Cameras	Police-8	2034		Police								90,069								90,069
Duty Rifles	Police-9	2035		Police									59,172							59,172
Rifle Shields	Police-10	2035		Police									25,888							25,888
Police Subscriber Units (Mobile/Portable)	Police-11	2035		Police									406,804							406,804
Department Furniture	Police-12	2040		Police														210,745		210,745
Radio Infrastructure (400/800)	Police-13	2040		Police														4,214,904		4,214,904
DPW Administration Offices Emergency Generator	FAC-T1	2027	Free Cash	Facilities - Town	300,000															300,000
DPW Garage Communications and Security Fire Alarm	FAC-T2	2027	Free Cash	Facilities - Town	211,877															211,877
Town Hall Emergency Generator	FAC-T3	2027	TM Capital	Facilities - Town	51,830															51,830
Town Hall Packaged Unit	FAC-T4	2027	TM Capital	Facilities - Town	23,860															23,860
DPW Administration Offices Emergency Lighting Exit Lighting	FAC-T5	2027	TM Capital	Facilities - Town	45,752															45,752
DPW Administration Offices Air Handling Unit	FAC-T6	2027	TM Capital	Facilities - Town	16,080															16,080
DPW Administration Offices Communications and Security Fire Alarm	FAC-T7	2027	Free Cash	Facilities - Town	419,357															419,357
DPW Administration Offices Floor Finishes Concrete	FAC-T8	2027	Debt	Facilities - Town	1,400,000															1,400,000
DPW Administration Offices Panel, Main Fire Alarm	FAC-T9	2027	Oper. Budget	Facilities - Town	5,700															5,700
DPW Administration Offices Fan, Exhaust	FAC-T10	2027	Oper. Budget	Facilities - Town	7,200															7,200
DPW Garage Roof Covering Asphalt Shingle/Built-Up Membrane	FAC-T11	2027	Free Cash	Facilities - Town	452,000															452,000
Fire Department 2 Overhead Door Motor	FAC-T12	2027	Oper. Budget	Facilities - Town	8,000															8,000
Fire Department 2 Roof Covering Asphalt Shingle	FAC-T13	2027	TM Capital	Facilities - Town	50,000															50,000
Fire Department 2 Overhead Door, Automatic	FAC-T14	2027	TM Capital	Facilities - Town	25,000															25,000
Fire Department Headquarters Roof Covering Asphalt Shingle	FAC-T15	2027	Free Cash	Facilities - Town	350,000															350,000
Flynn Building Offices Pump, Hot Water Circulation	FAC-T16	2027	TM Capital	Facilities - Town	45,000															45,000
Flynn Building Offices Floor Finishes Tile	FAC-T17	2027	TM Capital	Facilities - Town	80,000															80,000
Flynn Building Offices Building Automation System	FAC-T18	2027	Free Cash	Facilities - Town	200,000															200,000
Goodnow Library Door, Automatic	FAC-T19	2027	TM Capital	Facilities - Town	20,000															20,000
Goodnow Library Packaged Unit	FAC-T20	2027	Free Cash	Facilities - Town	600,000															600,000
Goodnow Library Roof Covering Asphalt Shingle	FAC-T21	2027	Free Cash	Facilities - Town	500,000															500,000
Parks and Grounds Building Furnace	FAC-T22	2027	Oper. Budget	Facilities - Town	8,000															8,000
Town Hall Split System (CRAC)	FAC-T23	2027	Free Cash	Facilities - Town	254,000															254,000
DPW Garage Panel, Main Fire Alarm	FAC-T24	2027	Oper. Budget	Facilities - Town	5,700															5,700
DPW Garage Floor Finishes Carpet	FAC-T25	2027	Oper. Budget	Facilities - Town	11,917															11,917
DPW Garage Int Wall Finishes Painted	FAC-T26	2028	TM Capital	Facilities - Town		35,877														35,877
Fire Department 2 & Fire Department 3 Boiler, Gas-Fired	FAC-T27	2028	TM Capital	Facilities - Town		71,855														71,855
Fire Department 3 Ceiling Finishes Painted & Wall Finished Painted	FAC-T28	2028	TM Capital	Facilities - Town		21,251														21,251
Fire Department 3 Overhead Door Motor	FAC-T29	2028	Oper. Budget	Facilities - Town		8,212														8,212
Fire Department Headquarters Emergency Lighting Exit Lighting	FAC-T30	2028	Free Cash	Facilities - Town		176,373														176,373
Fire Department 3 Mini Split System	FAC-T31	2028	TM Capital	Facilities - Town		20,530														20,530
Fire Department 3 Washer/Dryer	FAC-T32	2028	TM Capital	Facilities - Town		20,530														20,530
Fire Department 3 Fan, Exhaust	FAC-T33	2028	TM Capital	Facilities - Town		41,060														41,060
Haynes Meadow House Ceiling Finishes Painted/Wall Finishes Painted	FAC-T34	2028	CPA	Facilities - Town		15,398														15,398
Hosmer House Ceiling Finishes Painted	FAC-T34-1	2028	CPA	Facilities - Town		11,663														11,663
Parks and Grounds Building Furnace	FAC-T35	2028	Oper. Budget	Facilities - Town		8,212														8,212
Parks and Grounds Building Ceiling Finishes Painted & Wall Finishes Painted	FAC-T36	2028	TM Capital	Facilities - Town		17,897														17,897
DPW Roof Covering	FAC-T37	2028	Free Cash	Facilities - Town		513,250														513,250
Flynn Building Offices Roof Covering Asphalt Shingle	FAC-T38	2028	Free Cash	Facilities - Town		153,975														153,975
Flynn Building Offices Roof Covering Single-ply Membrane	FAC-T39	2028	Free Cash	Facilities - Town		102,650														102,650
DPW Grounds Furnace with Evaporator	FAC-T40	2029	Oper. Budget	Facilities - Town			4,426													4,426
Fire Department Headquarters Emergency Generator	FAC-T41	2029	Free Cash	Facilities - Town			316,111													316,111
Flynn Building Offices BackFlow Preventer	FAC-T42	2029	TM Capital	Facilities - Town			42,148													42,148
DPW Administration Offices Pump, Sump	FAC-T43	2029	Oper. Budget	Facilities - Town			948													948
DPW Grounds Eye Wash	FAC-T44	2029	Oper. Budget	Facilities - Town			896													896
Fire Department 2 & Fire Department 3 Communications and Security Fire Alarm	FAC-T45	2029	TM Capital	Facilities - Town			42,588													42,588

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Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
Goodnow Library Panel, Main Fire Alarm	FAC-T46	2029	TM Capital	Facilities - Town			63,222													63,222
Goodnow Library Communications and Security Fire Alarm	FAC-T47	2029	Free Cash	Facilities - Town			420,367													420,367
Haynes Meadow House Floor Finishes Vinyl	FAC-T48	2029	Oper. Budget	Facilities - Town			3,724													3,724
Fire Department Headquarters Communications and Security Fire Alarm	FAC-T49	2030	Free Cash	Facilities - Town				216,325												216,325
Loring Passage Communications and Security Fire Alarm	FAC-T50	2030	CPA	Facilities - Town				81,122												81,122
Town Hall Ceiling Finishes Adhered Acoustical Tile	FAC-T51	2030	TM Capital	Facilities - Town				97,158												97,158
Town Hall Exterior Windows Single-Pane	FAC-T52	2030	CPA	Facilities - Town				79,117												79,117
DPW Administration Offices Ceiling Finishes Painted	FAC-T53	2030	TM Capital	Facilities - Town				45,468												45,468
DPW Garage Condensing Unit	FAC-T54	2030	TM Capital	Facilities - Town				45,067												45,067
Fire Department 2 Ceiling Finishes Painted/Wall Finishes Painted	FAC-T55	2030	Oper. Budget	Facilities - Town				10,638												10,638
Fire Department 3 Floor Finishes Tile	FAC-T56	2030	TM Capital	Facilities - Town				47,087												47,087
Fire Department Headquarters Int Wall Finishes Painted	FAC-T57	2030	TM Capital	Facilities - Town				30,939												30,939
Flynn Building Offices Communications and Security Fire Alarm	FAC-T58	2030	Free Cash	Facilities - Town				195,534												195,534
Flynn Building Offices Floor Finishes Carpet	FAC-T59	2030	Free Cash	Facilities - Town				149,760												149,760
Goodnow Library Ceiling Finishes Painted	FAC-T60	2030	Oper. Budget	Facilities - Town				10,538												10,538
Hosmer House Communications and Security Fire Alarm	FAC-T61	2030	CPA	Facilities - Town				36,948												36,948
Parks and Grounds Building Communications and Security Fire Alarm	FAC-T62	2030	TM Capital	Facilities - Town				46,106												46,106
Parks and Grounds Building Floor Finishes Tile	FAC-T63	2030	Oper. Budget	Facilities - Town				8,883												8,883
Police Department Ceiling Finishes Painted	FAC-T64	2030	Oper. Budget	Facilities - Town				5,479												5,479
Police Department Communications and Security Fire Alarm	FAC-T65	2030	Free Cash	Facilities - Town				209,464												209,464
Police Department Floor Finishes Epoxy	FAC-T66	2030	TM Capital	Facilities - Town				18,257												18,257
Police Department Int Wall Finishes Painted	FAC-T67	2030	TM Capital	Facilities - Town				27,395												27,395
Town Hall Floor Finishes Tile	FAC-T68	2030	Free Cash	Facilities - Town				147,064												147,064
Town Hall Floor Finishes Hardwood	FAC-T69	2031	Free Cash	Facilities - Town					197,685											197,685
Town Hall Communications and Security Fire Alarm	FAC-T70	2031	Free Cash	Facilities - Town					161,281											161,281
Town Hall Floor Finishes Carpet	FAC-T71	2031	Free Cash	Facilities - Town					166,543											166,543
DPW Administration Offices Int Wall Finishes Painted	FAC-T72	2031	TM Capital	Facilities - Town					93,341											93,341
DPW Garage Ceiling Finishes Painted	FAC-T73	2031	TM Capital	Facilities - Town					25,611											25,611
Fairbanks Community Center Floor Finishes Epoxy	FAC-T74	2031	Free Cash	Facilities - Town					112,257											112,257
Fairbanks Community Center Int Wall Finishes Painted	FAC-T75	2031	Free Cash	Facilities - Town					151,702											151,702
Fire Department 2 Int Wall Finishes Painted	FAC-T76	2031	Oper. Budget	Facilities - Town					5,174											5,174
Goodnow Library Int Wall Finishes Painted	FAC-T77	2031	TM Capital	Facilities - Town					97,345											97,345
Hosmer House Int Wall Finishes Painted	FAC-T78	2032		Facilities - Town						6,476										6,476
Loring Passage Ceiling Finishes Painted/Wall Finishes Painted	FAC-T79	2032		Facilities - Town						21,470										21,470
Flynn Building Offices Panel, Main Fire Alarm	FAC-T80	2032		Facilities - Town						6,496										6,496
Goodnow Library BackFlow Preventer / Pump, Sump	FAC-T81	2032		Facilities - Town						8,833										8,833
Goodnow Library Emergency Lighting Exit Lighting	FAC-T82	2033		Facilities - Town							155,835									155,835
Hosmer House Panel, Distribution	FAC-T83	2033		Facilities - Town							5,791									5,791
Town Hall Panel, Distribution	FAC-T84	2033		Facilities - Town							8,599									8,599
DPW Administration Offices BackFlow Preventer	FAC-T85	2033		Facilities - Town							1,813									1,813
Fairbank Community Center Emergency Lighting Exit Lighting	FAC-T86	2033		Facilities - Town							437,990									437,990
Fire Department Headquarters BackFlow Preventer	FAC-T87	2033		Facilities - Town							8,189									8,189
Goodnow Library Pump, Sump	FAC-T88	2034		Facilities - Town								1,081								1,081
Goodnow Library Roof Covering Single-ply Membrane	FAC-T89	2034		Facilities - Town								129,490								129,490
DPW Garage Overhead Door, Automatic	FAC-T90	2034		Facilities - Town								73,496								73,496
DPW Garage Waste Oil Heater	FAC-T91	2034		Facilities - Town								60,046								60,046
DPW Garage Exterior Walls CMU	FAC-T92	2034		Facilities - Town								137,929								137,929
Fire Department 3 Overhead Door Motor & Automatic	FAC-T93	2034		Facilities - Town								99,676								99,676
Fire Department 3 Unit Heater, Electric	FAC-T94	2034		Facilities - Town								2,306								2,306
Fire Department 3 Fittings Casework	FAC-T95	2034		Facilities - Town								6,733								6,733
Fire Department 3 Floor Finishes Ceramic Tile	FAC-T96	2034		Facilities - Town								7,565								7,565
Fire Department 3 Interior Doors Metal	FAC-T97	2034		Facilities - Town								29,765								29,765
Fire Department Headquarter Overhead Door Motor & Automatic & Unit Heater	FAC-T98	2034		Facilities - Town								229,279								229,279
Flynn Building Offices Exterior Doors Wood	FAC-T99	2034		Facilities - Town								39,789								39,789
Flynn Building Offices Exterior Walls Brick Veneer	FAC-T100	2034		Facilities - Town								20,861								20,861
Flynn Building Offices Exterior Walls CMU	FAC-T101	2034		Facilities - Town								21,779								21,779
Flynn Building Offices Fittings Casework	FAC-T102	2034		Facilities - Town								30,777								30,777
Flynn Building Offices Fittings Toilet Partitions	FAC-T103	2034		Facilities - Town								16,998								16,998
Goodnow Library Elevator, Hydraulic	FAC-T104	2034		Facilities - Town								180,137								180,137
Goodnow Library Unit Heater, Electric	FAC-T105	2034		Facilities - Town								6,005								6,005
Haynes Meadow House Exterior Walls CMU & Fittings Casework	FAC-T106	2034		Facilities - Town								9,833								9,833
Hosmer House Exterior Doors Wood	FAC-T107	2034		Facilities - Town								33,043								33,043

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Hosmer House Exterior Walls Brick Veneer	FAC-T108	2034		Facilities - Town								45,895								45,895
Parks & Grounds Building Exterior Walls CMU	FAC-T109	2034		Facilities - Town								70,175								70,175
Parks & Grounds Building Interior Doors Wood	FAC-T110	2034		Facilities - Town								19,862								19,862
Police Department Elevator, Hydraulic	FAC-T111	2034		Facilities - Town								240,183								240,183
Police Department Emergency Lighting Exit Lighting	FAC-T112	2034		Facilities - Town								33,107								33,107
Town Hall Fittings Casework	FAC-T113	2035		Facilities - Town									25,377							25,377
Town Hall Overhead Door, Automatic	FAC-T114	2035		Facilities - Town									24,655							24,655
DPW Administration Offices BackFlow Preventer	FAC-T115	2035		Facilities - Town									8,444							8,444
Fire Department 3 Unit Heater, Electric	FAC-T116	2035		Facilities - Town									4,734							4,734
Flynn Building Offices BackFlow Preventer / Flynn Building Offices Unit Heater, Electric	FAC-T117	2035		Facilities - Town									3,969							3,969
Flynn Building Offices Interior Doors Wood	FAC-T118	2035		Facilities - Town								345,776								345,776
Goodnow Library Fan, Exhaust	FAC-T119	2035		Facilities - Town									11,095							11,095
Haynes Meadow House Interior Doors Wood	FAC-T120	2035		Facilities - Town									45,768							45,768
Hosmer House Interior Doors Wood	FAC-T121	2035		Facilities - Town									152,531							152,531
Parks & Grounds Building Exterior Walls Wood	FAC-T122	2035		Facilities - Town									9,708							9,708
Police Department Roof Covering Asphalt Shingle	FAC-T123	2035		Facilities - Town									177,887							177,887
Town Hall Emergency Lighting Exit Lighting	FAC-T124	2036		Facilities - Town										26,167						26,167
Town Hall Fittings Toilet Partitions	FAC-T125	2036		Facilities - Town										14,392						14,392
Town Hall Interior Doors Wood	FAC-T126	2036		Facilities - Town										172,693						172,693
DPW Garage Emergency Lighting Exit Lighting	FAC-T127	2036		Facilities - Town										132,978						132,978
DPW Garage Roof Covering Single-ply Membrane	FAC-T128	2036		Facilities - Town										97,845						97,845
Fairbank Community Center Refrigerator, Under Counter	FAC-T129	2036		Facilities - Town										3,606						3,606
Fire Department 2 Emergency Lighting Exit Lighting	FAC-T130	2036		Facilities - Town										78,676						78,676
Flynn Building Offices Emergency Lighting Exit Lighting	FAC-T131	2036		Facilities - Town										32,565						32,565
Flynn Building Offices Floor Finishes Ceramic Tile	FAC-T132	2036		Facilities - Town										60,421						60,421
Goodnow Library Fan, Exhaust	FAC-T133	2036		Facilities - Town										3,796						3,796
Haynes Meadow House Floor Finishes Hardwood	FAC-T134	2036		Facilities - Town										66,706						66,706
Haynes Meadow House Roof Covering Asphalt Shingle	FAC-T135	2036		Facilities - Town										63,270						63,270
Hosmer House Emergency Lighting Exit Lighting	FAC-T136	2036		Facilities - Town										35,404						35,404
Loring Parsonage Emergency Lighting Exit Lighting	FAC-T137	2036		Facilities - Town										29,348						29,348
Parks & Ground Building Emergency Lighting Exit Lighting	FAC-T138	2037		Facilities - Town											35,832					35,832
Police Department Eye Wash	FAC-T139	2037		Facilities - Town											1,104					1,104
Town Hall Roof Covering Single-ply Membrane	FAC-T140	2037		Facilities - Town											47,915					47,915
Fire Department Headquarters Transfer Switch, Automatic	FAC-T141	2037		Facilities - Town											9,482					9,482
Fire Department Headquarters Domestic Water Distribution	FAC-T142	2037		Facilities - Town											244,667					244,667
Fire Department Headquarters Sanitary Waste sanitary waste	FAC-T143	2037		Facilities - Town											314,427					314,427
Flynn Building Offices Transfer Switch, Automatic	FAC-T144	2037		Facilities - Town											5,326					5,326
Goodnow Library Domestic Water Distribution	FAC-T145	2037		Facilities - Town											335,714					335,714
Goodnow Library Exterior Windows Single-Pane	FAC-T146	2037		Facilities - Town											87,517					87,517
DPW Administration Offices Pump, Sump	FAC-T147	2038		Facilities - Town												1,200				1,200
Haynes Meadow House Domestic Water Distribution	FAC-T148	2038		Facilities - Town												14,401				14,401
Police Department Domestic Water Distribution	FAC-T149	2038		Facilities - Town												56,054				56,054
Police Department Sanitary Waste sanitary waste	FAC-T150	2038		Facilities - Town												238,919				238,919
Fairbank Community Center Fan Coil Unit - DX	FAC-T151	2038		Facilities - Town												3,040				3,040
Fire Department 2 Ceiling Finish Suspended Acoustical Tile	FAC-T152	2038		Facilities - Town												36,899				36,899
Fire Department 2 Exterior Walls Wood	FAC-T153	2038		Facilities - Town												10,500				10,500
Fire Department 3 Roof Covering Single-ply Membrane	FAC-T154	2039		Facilities - Town													273,739			273,739
Goodnow Library Exterior Windows Double-Pane	FAC-T155	2039		Facilities - Town													643,934			643,934
Parks and Ground Building Exterior Windows Single-Pane	FAC-T156	2039		Facilities - Town													5,724			5,724
Police Department Branch Wiring Branch Wiring	FAC-T157	2039		Facilities - Town													666,890			666,890
DPW Garage Exterior Walls Metal Panel	FAC-T158	2039		Facilities - Town													98,177			98,177
Fairbank Community Center Communications and Security Fire Alarm	FAC-T159	2039		Facilities - Town													397,720			397,720
Fairbank Community Center Pump, Sump	FAC-T160	2039		Facilities - Town													34,217			34,217
Fire Department 3 Domestic Water Distribution	FAC-T161	2040		Facilities - Town														95,762		95,762
Goodnow Library Roof Covering Slate Shingle	FAC-T162	2040		Facilities - Town														172,032		172,032
Haynes Meadow House Branch Wiring Branch Wiring	FAC-T163	2040		Facilities - Town														28,340		28,340
DPW Administration Offices Roof Covering Built-Up Membrane /Covering Asphalt Shingle	FAC-T164	2041		Facilities - Town															1,262,167	1,262,167
Fairbank Community Ctr Roof Covering Asphalt Shingle/Build Up Membrane and Single Ply	FAC-T165	2041		Facilities - Town															1,686,678	1,686,678
Haynes Elementary School Roof Covering Single-ply Membrane	FAC-S1	2027	Debt-E	Facilities - School	7,750,626															7,750,626
Curtis Middle School Controls & Instrumentation	FAC-S2	2027	Debt	Facilities - School	3,553,918															3,553,918
Curtis Middle School Boiler, Gas Fired	FAC-S3	2027	Free Cash	Facilities - School	150,000															150,000
Haynes Elementary School Exterior Doors Metal	FAC-S4	2027	Oper. Budget	Facilities - School	10,000															10,000

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Loring Elementary School Pump & VFD, Hot Water Circulation	FAC-S5	2027	TM Capital	Facilities - School	75,000															75,000
Loring Elementary School Boiler, Gas-Fired	FAC-S6	2027	Free Cash	Facilities - School	300,000															300,000
Nixon Elementary School Pump & VFD, Hot Water Circulation	FAC-S7	2027	TM Capital	Facilities - School	75,000															75,000
Nixon Elementary School Roof Covering Single-ply Membrane	FAC-S8	2027	Debt-E	Facilities - School	3,956,231															3,956,231
SPS Schools Ceiling Finish Suspended Acoustical Tile	FAC-S9	2027-2031	TM Capital	Facilities - School	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000											250,000
SPS Schools Exterior Doors Metal	FAC-S10	2027-2031	TM Capital	Facilities - School	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000											250,000
SPS Schools Fittings Toilet Partitions	FAC-S11	2027-2031	TM Capital	Facilities - School	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000											250,000
SPS Schools Floor Finish Carpet	FAC-S12	2027-2031	TM Capital	Facilities - School	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000											375,000
SPS Schools Floor Finish Tile	FAC-S13	2027-2031	TM Capital	Facilities - School	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000											375,000
SPS Schools Int WSPS Finish Painted	FAC-S14	2027-2031	TM Capital	Facilities - School	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000											250,000
Curtis Middle School Boiler, Gas Fired	FAC-S15	2027	Free Cash	Facilities - School	150,000															150,000
Curtis Middle School Condensing Unit	FAC-S16	2027	TM Capital	Facilities - School	83,040															83,040
Curtis Middle School Energy Recovery Unit	FAC-S17	2027	TM Capital	Facilities - School	19,800															19,800
Curtis Middle School Ceiling Finish Suspended Acoustical Tile	FAC-S18	2027	Oper. Budget	Facilities - School	10,000															10,000
Curtis Middle School Exterior Doors Metal	FAC-S19	2027	Oper. Budget	Facilities - School	10,000															10,000
Loring Elementary School Split tem (CRAC)	FAC-S20	2028	TM Capital	Facilities - School		61,590														61,590
Loring Elementary School Building Automation tem	FAC-S21	2028	Oper. Budget	Facilities - School		15,398														15,398
Nixon Elementary School Air Handling Unit	FAC-S22	2028	Free Cash	Facilities - School		205,300														205,300
Nixon Elementary School Unit Ventilator	FAC-S23	2028	Free Cash	Facilities - School		513,250														513,250
Loring Elementary School Controls & Instrumentation	FAC-S24	2028	Free Cash	Facilities - School		513,250														513,250
Haynes Elementary School Fan, Exhaust	FAC-S25	2028	Free Cash	Facilities - School		158,802														158,802
Curtis Middle School Building Automation tem	FAC-S26	2028	Free Cash	Facilities - School		513,250														513,250
Curtis Middle School Condensing Unit	FAC-S27	2028	TM Capital	Facilities - School		27,223														27,223
Haynes Elementary School Boiler, Gas-Fired	FAC-S28	2028	Free Cash	Facilities - School		615,900														615,900
Haynes Elementary School Building Automation tem	FAC-S29	2028	Free Cash	Facilities - School		461,925														461,925
Nixon Elementary School Unit Ventilator	FAC-S30	2028	Free Cash	Facilities - School		102,650														102,650
Nixon Elementary School Boiler, Gas-Fired	FAC-S31	2028	TM Capital	Facilities - School		56,458														56,458
Peter Noyes Elementary School Emergency Lighting Exit Lighting	FAC-S32	2028	Free Cash	Facilities - School		353,895														353,895
Curtis Middle School Split tem (CRAC)	FAC-S33	2028	TM Capital	Facilities - School		43,729														43,729
Curtis Middle School Condensing Unit	FAC-S34	2028	Oper. Budget	Facilities - School		7,760														7,760
Loring Elementary School Fan, Exhaust	FAC-S35	2028	TM Capital	Facilities - School		25,663														25,663
Loring Elementary School Communications and Security Fire Alarm	FAC-S36	2028	Debt	Facilities - School		1,111,767														1,111,767
Curtis Middle School Condensing Unit	FAC-S37	2028	Oper. Budget	Facilities - School		5,666														5,666
Curtis Middle School Split tem (CRAC)	FAC-S38	2028	TM Capital	Facilities - School		43,729														43,729
Nixon Elementary School Boiler, Gas-Fired	FAC-S39	2028	Free Cash	Facilities - School		112,915														112,915
Nixon Elementary School Pump & VFD, Hot Water Circulation	FAC-S40	2028	TM Capital	Facilities - School		76,988														76,988
Nixon Elementary School Walk-In Cooler	FAC-S41	2028	TM Capital	Facilities - School		61,590														61,590
Loring Elementary School Fan, Exhaust	FAC-S42	2028	Free Cash	Facilities - School		377,752														377,752
Nixon Elementary School Mini Split tem	FAC-S43	2028	Oper. Budget	Facilities - School		15,398														15,398
Curtis Middle School Condensing Unit	FAC-S44	2029	Oper. Budget	Facilities - School			5,816													5,816
Curtis Middle School Unit Ventilator	FAC-S45	2029	Free Cash	Facilities - School			184,398													184,398
Haynes Elementary School Controls & Instrumentation	FAC-S46	2029	Free Cash	Facilities - School			970,856													970,856
Haynes Elementary School Air Handling Unit	FAC-S47	2029	Free Cash	Facilities - School			602,718													602,718
Haynes Elementary School Unit Ventilator	FAC-S48	2029	Free Cash	Facilities - School			674,369													674,369
Loring Elementary School Air Handling Unit	FAC-S49	2029	Free Cash	Facilities - School			168,592													168,592
Nixon Elementary School Air Handling Unit 1390	FAC-S49-1	2029	Free Cash	Facilities - School			121,176													121,176
Curtis Middle School Unit Ventilator	FAC-S50	2029	TM Capital	Facilities - School			52,685													52,685
Curtis Middle School Condensing Unit	FAC-S51	2029	TM Capital	Facilities - School			34,899													34,899
Haynes Elementary School Unit Ventilator	FAC-S52	2029	TM Capital	Facilities - School			21,074													21,074
Haynes Elementary School Communications and Security Fire Alarm	FAC-S53	2029	Free Cash	Facilities - School			918,415													918,415
Nixon Elementary School Air Handling Unit	FAC-S54	2029	TM Capital	Facilities - School			23,498													23,498
Haynes Elementary School Emergency Lighting Exit Lighting	FAC-S55	2029	Free Cash	Facilities - School			270,281													270,281
Nixon Elementary School Building Automation tem	FAC-S56	2029	TM Capital	Facilities - School			42,148													42,148
Loring Elementary School Roof Covering Single-ply Membrane & Shingle	FAC-S57	2029	Free Cash	Facilities - School			712,934													712,934
Nixon Elementary School Dishwasher	FAC-S58	2030	TM Capital	Facilities - School				27,041												27,041
Peter Noyes Elementary School Fan, Exhaust	FAC-S59	2030	Oper. Budget	Facilities - School				5,322												5,322
Curtis Middle School Energy Recovery Unit	FAC-S60	2030	TM Capital	Facilities - School				21,416												21,416
Curtis Middle School Eye Wash / Safety Shower	FAC-S61	2030	Oper. Budget	Facilities - School				10,113												10,113
Loring Elementary School Air Handling Unit	FAC-S62	2030	Free Cash	Facilities - School				165,636												165,636
Nixon Elementary School Fan, Exhaust	FAC-S63	2030	Oper. Budget	Facilities - School				5,322												5,322
Peter Noyes Elementary School Communications and Security Fire Alarm	FAC-S64	2030	Debt	Facilities - School				1,267,117												1,267,117
Curtis Middle School Pump, Hot Water Circulation	FAC-S65	2030	Free Cash	Facilities - School				95,399												95,399

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Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Haynes Elementary School Packaged Unit	FAC-S66	2030	TM Capital	Facilities - School				18,171												18,171
Haynes Elementary School Panel, Main Fire Alarm	FAC-S67	2030	Oper. Budget	Facilities - School				6,165												6,165
Nixon Elementary School Mini Split tem	FAC-S68	2030	Oper. Budget	Facilities - School				5,516												5,516
Peter Noyes Elementary School Reach-In Freezer	FAC-S69	2031	Oper. Budget	Facilities - School					4,719											4,719
Curtis Middle School Roof Covering Single-ply Membrane	FAC-S70	2031	Debt-E	Facilities - School					10,745,976											10,745,976
Curtis Middle School Dishwasher	FAC-S71	2031	Oper. Budget	Facilities - School					15,544											15,544
Curtis Middle School Eye Wash / Safety Shower	FAC-S72	2031	Oper. Budget	Facilities - School					11,325											11,325
Curtis Middle School Kettle	FAC-S73	2031	TM Capital	Facilities - School					13,879											13,879
Curtis Middle School Mixer	FAC-S74	2031	TM Capital	Facilities - School					20,540											20,540
Curtis Middle School Oven, Convection	FAC-S75	2031	TM Capital	Facilities - School					14,989											14,989
Curtis Middle School Panel, Main Fire Alarm	FAC-S76	2031	TM Capital	Facilities - School					6,329											6,329
Curtis Middle School Reach-In Cooler	FAC-S77	2031	TM Capital	Facilities - School					9,437											9,437
Curtis Middle School Steamer	FAC-S78	2031	TM Capital	Facilities - School					9,160											9,160
Curtis Middle School Stovetop	FAC-S79	2031	TM Capital	Facilities - School					4,386											4,386
Curtis Middle School Tilt Skillet	FAC-S80	2031	TM Capital	Facilities - School					17,543											17,543
Curtis Middle School Walk-In Cooler	FAC-S81	2031	TM Capital	Facilities - School					31,088											31,088
Haynes Elementary School Kettle, Oven, Convection and Cooler	FAC-S82	2031	TM Capital	Facilities - School					54,004											54,004
Loring Elementary School Boiler, Gas-Fired	FAC-S83	2031	Free Cash	Facilities - School					222,058											222,058
Loring Elementary School Buffet Unit	FAC-S84	2031	Free Cash	Facilities - School					31,754											31,754
Loring Elementary School Eye Wash	FAC-S85	2031	Oper. Budget	Facilities - School					944											944
Loring Elementary School Oven and Range Combo	FAC-S86	2031	Oper. Budget	Facilities - School					4,996											4,996
Loring Elementary School Panel, Main Fire Alarm	FAC-S87	2031	Oper. Budget	Facilities - School					6,329											6,329
Loring Elementary School Reach-In Cooler & Warmer	FAC-S88	2031	Oper. Budget	Facilities - School					8,050											8,050
Loring Elementary School Water Heater, Gas	FAC-S89	2031	TM Capital	Facilities - School					44,856											44,856
Nixon Elementary School Buffet Unit, Dishwasher, Mini Split, Freezer	FAC-S90	2031	TM Capital	Facilities - School					30,699											30,699
Peter Noyes Elementary School Walk-In Cooler	FAC-S91	2031	TM Capital	Facilities - School					31,088											31,088
Haynes Elementary School Tilt Skillet	FAC-S92	2031	TM Capital	Facilities - School					17,543											17,543
Curtis Middle School Walk-In Freezer	FAC-S93	2031	TM Capital	Facilities - School					37,750											37,750
Haynes Elementary School Walk-In Cooler	FAC-S94	2031	TM Capital	Facilities - School					17,765											17,765
Nixon Elementary School Steamer	FAC-S95	2031	Oper. Budget	Facilities - School					9,160											9,160
Haynes Elementary School Walk-In Freezer	FAC-S96	2031	TM Capital	Facilities - School					17,765											17,765
Nixon Elementary School Warmer, Food	FAC-S97	2031	Oper. Budget	Facilities - School					3,331											3,331
Peter Noyes Elementary School Tilt Skillet	FAC-S98	2032		Facilities - School						18,007										18,007
Curtis Middle School Condensing Unit	FAC-S99	2032		Facilities - School						166,717										166,717
Curtis Middle School Oven, Convection	FAC-S100	2032		Facilities - School						5,129										5,129
Loring Elementary School Dishwasher, Oven, Convection, Steamer, Split Tem, Freezer, Cooler	FAC-S101	2032		Facilities - School						162,580										162,580
Peter Noyes Elementary School Walk-In Freezer	FAC-S102	2032		Facilities - School						31,912										31,912
Loring Elementary School Ceiling Finish Painted	FAC-S103	2032		Facilities - School						87,673										87,673
Haynes Elementary School Condensing Unit	FAC-S104	2032		Facilities - School						9,163										9,163
Nixon Elementary School Ceiling Finish Painted	FAC-S105	2032		Facilities - School						163,914										163,914
Haynes Elementary School Ceiling Finish Painted	FAC-S106	2032		Facilities - School						53,451										53,451
Nixon Elementary School Communications and Security Fire Alarm	FAC-S107	2032		Facilities - School						895,976										895,976
Peter Noyes Elementary School Roof Covering Single-ply Membrane	FAC-S108	2033		Facilities - School							7,426,515									7,426,515
Peter Noyes Elementary School Grease Trap	FAC-S109	2033		Facilities - School							17,315									17,315
Haynes Elementary School Pump, Sum	FAC-S110	2033		Facilities - School							1,053									1,053
Nixon Elementary School Pump, Sum	FAC-S111	2033		Facilities - School							1,053									1,053
Loring Elementary School Backflow Preventer	FAC-S112	2034		Facilities - School								4,684								4,684
Curtis Middle School Emergency Lighting Exit Lighting	FAC-S113	2034		Facilities - School								704,744								704,744
Nixon Elementary School Roof Covering Single-ply Membrane	FAC-S114	2034		Facilities - School								1,091,649								1,091,649
Curtis Middle School Backflow Preventer	FAC-S115	2035		Facilities - School									10,848							10,848
Curtis Middle School Elevator, Hydraulic	FAC-S116	2035		Facilities - School									109,621							109,621
Curtis Middle School Exhaust Hood	FAC-S117	2035		Facilities - School									73,964							73,964
Curtis Middle School Fan, Exhaust	FAC-S118	2035		Facilities - School									20,118							20,118
Curtis Middle School Fire Suppression tem, Wet	FAC-S119	2035		Facilities - School									7,027							7,027
Curtis Middle School Grease Trap	FAC-S120	2035		Facilities - School									8,013							8,013
Curtis Middle School Pump, Sum and Unit Heater Electric	FAC-S121	2035		Facilities - School									3,476							3,476
Haynes Elementary School Backflow Preventer	FAC-S122	2035		Facilities - School									8,444							8,444
Haynes Elementary School Fan, Exhaust	FAC-S123	2035		Facilities - School									34,393							34,393
Loring Elementary School Backflow Preventer	FAC-S124	2035		Facilities - School									5,424							5,424
Loring Elementary School Exhaust Hood	FAC-S125	2035		Facilities - School									73,964							73,964
Loring Elementary School Fire Suppression tem, Wet	FAC-S126	2035		Facilities - School									7,027							7,027
Nixon Elementary School Backflow Preventer	FAC-S127	2035		Facilities - School									10,232							10,232

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										Total
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	
Nixon Elementary School Exhaust Hood & Fan Exhaust	FAC-S128	2035		Facilities - School									70,611							70,611
Peter Noyes Elementary School Elevator, Hydraulic	FAC-S129	2035		Facilities - School									118,158							118,158
Peter Noyes Elementary School Emergency Generator	FAC-S130	2035		Facilities - School									17,135							17,135
Peter Noyes Elementary School Exhaust Hood	FAC-S131	2035		Facilities - School									49,310							49,310
Peter Noyes Elementary School Fan, Exhaust	FAC-S132	2035		Facilities - School									25,666							25,666
Peter Noyes Elementary School Grease Trap	FAC-S133	2035		Facilities - School									8,013							8,013
Curtis Middle School Fittings Casework	FAC-S134	2035		Facilities - School									286,850							286,850
Haynes Elementary School Grease Trap	FAC-S135	2035		Facilities - School									8,013							8,013
Nixon Elementary School Fan, Exhaust	FAC-S136	2035		Facilities - School									8,432							8,432
Nixon Elementary School Emergency Lighting Exit Lighting	FAC-S137	2035		Facilities - School									285,199							285,199
Peter Noyes Elementary School Fittings Casework	FAC-S138	2035		Facilities - School									168,521							168,521
Peter Noyes Elementary School Floor Finish Ceramic Tile	FAC-S139	2035		Facilities - School									188,306							188,306
Haynes Elementary School Fittings Casework	FAC-S140	2035		Facilities - School									125,365							125,365
Nixon Elementary School Fittings Casework	FAC-S141	2035		Facilities - School									11,310							11,310
Nixon Elementary School Roof Covering Asphalt Shingle	FAC-S142	2035		Facilities - School									79,257							79,257
Curtis Middle School Air Handling Unit	FAC-S143	2036		Facilities - School										818,618						818,618
Curtis Middle School Buffet Unit	FAC-S144	2036		Facilities - School										21,006						21,006
Curtis Middle School Condensing Unit	FAC-S145	2036		Facilities - School										3,796						3,796
Curtis Middle School Energy Recovery Unit	FAC-S146	2036		Facilities - School										92,020						92,020
Curtis Middle School Fan, Exhaust	FAC-S147	2036		Facilities - School										56,032						56,032
Curtis Middle School Mini Split tem	FAC-S148	2036		Facilities - School										6,454						6,454
Curtis Middle School Warmer, Food	FAC-S149	2036		Facilities - School										3,100						3,100
Curtis Middle School Water Heater, Tank s	FAC-S150	2036		Facilities - School										3,480						3,480
Haynes Elementary School Buffet Unit, Dishwasher, Warmer, Mixier and Heating Tank	FAC-S151	2036		Facilities - School										75,988						75,988
Loring Elementary School Oven, Convection	FAC-S152	2036		Facilities - School										5,694						5,694
Loring Elementary School Pump, Hot Water Circulation	FAC-S153	2036		Facilities - School										56,943						56,943
Loring Elementary School Reach-In Cooler	FAC-S154	2036		Facilities - School										5,378						5,378
Nixon Elementary School Buffet Unit, Oven, Range and Convection, Freezer, Fire Alarm	FAC-S155	2036		Facilities - School										69,028						69,028
Peter Noyes Elementary School Air Handling Unit	FAC-S156	2036		Facilities - School										67,725						67,725
Peter Noyes Elementary School Buffet Unit, Exhaust, Range, Oven, Convection, Fire Alarm, Ste	FAC-S157	2036		Facilities - School										101,410						101,410
Peter Noyes Elementary School Pump, Hot Water Circulation	FAC-S158	2036		Facilities - School										69,053						69,053
Loring Elementary School Emergency Lighting Exit Lighting	FAC-S159	2036		Facilities - School										403,330						403,330
Haynes Elementary School Water Heater, Tank s	FAC-S160	2036		Facilities - School										3,480						3,480
Nixon Elementary School Water Heater, Tank s	FAC-S161	2036		Facilities - School										6,960						6,960
Curtis Middle School Dishwasher	FAC-S162	2037		Facilities - School											45,463					45,463
Curtis Middle School Water Heater, Tank s	FAC-S163	2037		Facilities - School											3,572					3,572
Loring Elementary School Condensing Unit	FAC-S164	2037		Facilities - School											34,448					34,448
Peter Noyes Elementary School Condensing Unit	FAC-S165	2037		Facilities - School											38,033					38,033
Peter Noyes Elementary School Dishwasher	FAC-S166	2037		Facilities - School											45,463					45,463
Curtis Middle School Floor Finish Porcelain Tile	FAC-S167	2037		Facilities - School											229,820					229,820
Curtis Middle School Int Wall Finish Painted	FAC-S168	2037		Facilities - School											501,734					501,734
Haynes Elementary School Int Wall Finish Painted	FAC-S169	2037		Facilities - School											182,756					182,756
Loring Elementary School Int Wall Finish Painted	FAC-S170	2037		Facilities - School											302,791					302,791
Peter Noyes Elementary School Int Wall Finish Painted	FAC-S171	2037		Facilities - School											327,512					327,512
Nixon Elementary School Int Wall Finish Painted	FAC-S172	2037		Facilities - School											219,781					219,781
Nixon Elementary School Fan, Exhaust and Grease Trap, Fan	FAC-S173	2038		Facilities - School												14,267				14,267
Peter Noyes Elementary School Pump, Hot Water Circulation	FAC-S174	2038		Facilities - School												25,281				25,281
Loring Elementary School Domestic Water Distribution	FAC-S175	2038		Facilities - School												596,254				596,254
Nixon Elementary School Exterior Windows Single-Pane	FAC-S176	2038		Facilities - School												635,375				635,375
Peter Noyes Elementary School Domestic Water Distribution	FAC-S177	2038		Facilities - School												644,936				644,936
Curtis Middle School Fan, Exhaust	FAC-S178	2039		Facilities - School													59,703			59,703
Haynes Elementary School Backflow Preventer Fan, Exhaust, Pump and Suppression, Heater	FAC-S179	2039		Facilities - School													27,675			27,675
Nixon Elementary School Fan, Exhaust, Suppression, and Grease Trap, Heater	FAC-S179-1	2039		Facilities - School													44,127			44,127
Peter Noyes Elementary School Air Handling Unit	FAC-S180	2039		Facilities - School													90,663			90,663
Peter Noyes Elementary School Backflow Preventer	FAC-S181	2039		Facilities - School													11,360			11,360
Peter Noyes Elementary School Fan, Exhaust	FAC-S182	2039		Facilities - School													27,921			27,921
Peter Noyes Elementary School Fire Suppression tem, Wet	FAC-S183	2039		Facilities - School													7,802			7,802
Peter Noyes Elementary School Pump, Hot Water Circulation	FAC-S184	2039		Facilities - School													18,067			18,067
Peter Noyes Elementary School Unit Ventilator	FAC-S185	2039		Facilities - School													9,937			9,937
Curtis Middle School Domestic Water Distribution	FAC-S186	2039		Facilities - School													1,754,262			1,754,262
Curtis Middle School Building Automation tem	FAC-S187	2040		Facilities - School														16,860		16,860
Curtis Middle School Condensing Unit	FAC-S188	2040		Facilities - School														17,534		17,534

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
Curtis Middle School Heated Well	FAC-S189	2040		Facilities - School														6,744		6,744
Haynes Elementary School Condensing Unit	FAC-S190	2040		Facilities - School														8,430		8,430
Haynes Elementary School Heated Well 1040	FAC-S191	2040		Facilities - School														3,372		3,372
Haynes Elementary School Pump & VFD, Hot Water Circulation	FAC-S192	2040		Facilities - School														210,745		210,745
Loring Elementary School Building Automation tem	FAC-S193	2040		Facilities - School														16,860		16,860
Loring Elementary School Condensing Unit	FAC-S194	2040		Facilities - School														8,430		8,430
Nixon Elementary School Condensing Unit 1391	FAC-S194-1	2040		Facilities - School														15,511		15,511
Nixon Elementary School Fan, Exhaust	FAC-S195	2040		Facilities - School														36,838		36,838
Peter Noyes Elementary School Building Automation tem	FAC-S196	2040		Facilities - School														16,860		16,860
Peter Noyes Elementary School Condensing Unit	FAC-S197	2040		Facilities - School														8,430		8,430
Peter Noyes Elementary School Fan, Exhaust, Split and School Pump Hot Water	FAC-S198	2040		Facilities - School														67,354		67,354
Haynes Elementary School Domestic Water Distribution	FAC-S199	2040		Facilities - School														505,610		505,610
Haynes Elementary School Lighting Metal	FAC-S200	2040		Facilities - School														369,719		369,719
Loring Elementary School Roof Covering Standing Seam Metal	FAC-S201	2040		Facilities - School														396,994		396,994
Nixon Elementary School Domestic Water Distribution	FAC-S202	2040		Facilities - School														456,034		456,034
Core Switches at Flynn	IT-1	2027 & 2023	TM Capital	Info Systems	\$40,000						\$46,797						\$54,748			141,544
Digital Signage - Airtime	IT-2	2027	TM Capital	Info Systems	50,000															50,000
Wireless Access Points	IT-3	2027	TM Capital	Info Systems	50,000															50,000
Email Archiving Upgrade	IT-4	2027	TM Capital	Info Systems	50,000															50,000
Scanning	IT-5	2027-2033	TM Capital	Info Systems	\$50,000	\$51,325	\$52,685	\$54,081	\$55,514	\$56,986	\$58,496	\$60,046	\$61,637	\$63,270	\$64,947	\$66,668	\$68,435	\$70,248	\$72,110	906,449
Copier Machines	IT-15	2027-2033	TM Capital	Info Systems	\$20,000	\$20,530	\$21,074	\$21,633	\$22,206	\$22,794	\$23,398	\$24,018	\$24,655	\$25,308	\$25,979	\$26,667	\$27,374	\$28,099	\$28,844	362,579
Core Switches at Library, Fire Main	IT-6	2028	TM Capital	Info Systems		34,901														34,901
Cloud Archiving Solution	IT-7	2028	TM Capital	Info Systems		41,060														41,060
Website Redesign	IT-8	2028	TM Capital	Info Systems		61,590														61,590
MUNIS Cloud	IT-9	2029	TM Capital	Info Systems			131,713													131,713
Cisco VoIP Telephone System	IT-10	2030	Free Cash	Info Systems				\$135,203						\$113,887						249,090
Data Center Upgrade (Hosts)	IT-11	2031	TM Capital	Info Systems					71,058											71,058
Firewalls - Palo Alto Hardware	IT-12	2032		Info Systems						\$74,081										74,081
Data Center Upgrade (Storage)	IT-13	2032		Info Systems						113,971						\$86,669				200,640
(6) Domain Controllers / File Servers	IT-14	2034		Info Systems								48,037								48,037
Waste Water Treatment Facility SBI Panel	LS-1	2027	Free Cash	Lincoln Sudbury	170,000															170,000
Roof Systems	LS-2	2027	Debt-E	Lincoln Sudbury	4,000,000															4,000,000
Network Core	LS-3	2027	Free Cash	Lincoln Sudbury	150,000															150,000
Ford F450 Dump Truck	LS-4	2027	TM Capital	Lincoln Sudbury	90,000															90,000
Chevrolet Express Van-15 passenger	LS-5	2027	TM Capital	Lincoln Sudbury	90,000															90,000
21 Wiring Closets IDF's	LS-6	2028	Free Cash	Lincoln Sudbury		307,950														307,950
Chevrolet Express Van-15 passenger	LS-7	2028	TM Capital	Lincoln Sudbury		66,723														66,723
Boiler Building	LS-8	2029	Free Cash	Lincoln Sudbury			210,740													210,740
Replace Firewall	LS-9	2029	TM Capital	Lincoln Sudbury			52,685													52,685
Chevrolet Express Van-15 passenger	LS-10	2029	TM Capital	Lincoln Sudbury			68,491													68,491
Light Duty Pickup Truck / Equivalent (one ton)	P&G-1	2028	Free Cash	Parks & Grounds		\$148,843										\$193,338				342,180
Light Duty Pickup Truck / Equivalent (one ton) w/ plow	P&G-2	2029	Free Cash	Parks & Grounds			\$158,055											\$210,745		368,801
Large field mower	P&G-3	2030	Free Cash	Parks & Grounds				\$108,163											\$144,220	252,382
Light Duty Pickup Truck / Equivalent (one ton) w/ plow	P&G-4	2032		Parks & Grounds						\$205,148										205,148
Light Duty Pickup Truck / Equivalent (one ton)	P&G-5	2033		Parks & Grounds							\$140,390									140,390
Large field mower	P&G-6	2036		Parks & Grounds										\$158,176						158,176
Feeley/Smile Playground	REC-5	2027	CPA	Recreation	337,700															337,700
Davis Field Improvement Design	REC-1	2027	CPA	Recreation	122,000															122,000
Broadacres Farm and Featherland Park Design	REC-6	2027	CPA	Recreation	214,000															214,000
Davis Field Primary Option #B	REC-8	2028	CPA	Recreation		2,053,000														2,053,000
Haskell Field Improvements Primary Option	REC-10	2028	CPA	Recreation		2,155,650														2,155,650
Nixon Field Improvements Primary Option	REC-12	2028	CPA	Recreation		149,069														149,069
Noyes Field Improvement Primary Option	REC-18	2028	CPA	Recreation		470,137														470,137
National Fitness Equipment Wellness	REC-19	2028	CPA	Recreation		230,963														230,963
Tennis, Pickleball, Basketball Resurfacing	REC-20	2028,32,35	CPA	Recreation		\$35,928				\$39,890			\$43,146							118,963
Haynes School Field Improvements Primary Option	REC-13	2029	CPA	Recreation			526,851													526,851
Broadacres Field Improvements Primary Option	REC-3	2029	CPA	Recreation			3,477,217													3,477,217
Splash Pad	REC-2	2030	CPA	Recreation				1,297,950												1,297,950
Feely Field Improvements Primary Option	REC-11	2030	CPA	Recreation				3,190,795												3,190,795
Loring School Fields Primary Option	REC-14	2030	CPA	Recreation				389,385												389,385
Loring School Fields Primary Option	REC-21	2030	CPA	Recreation				1,081,625												1,081,625
Curring Field Turf Replacement	REC-22	2031	Free Cash	Recreation					1,110,288											1,110,288

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

Town of Sudbury - 5-15 Year Capital Plan

Project Description	Project #	Fiscal Year	Potential Funding Source	Department	5 YEAR CAPITAL PLAN					15 Year Capital Plan										
					FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
Cutting Field Improvements Primary Options	REC-7	2031	CPA	Recreation					666,173											666,173
Curtis Middle School Field Improvements Primary Option	REC-9	2032	CPA	Recreation						2,222,437										2,222,437
Lincoln Sudbury School Field Improvements	REC-15	2033	CPA	Recreation							4,095,867									4,095,867
Mass State Lab Field Primary Option	REC-16	2033	CPA	Recreation							312,367									312,367
Parkinson Field Improvements Primary Option	REC-17	2033	CPA	Recreation							1,754,870									1,754,870
Total					34,669,987	18,071,720	13,440,010	13,381,790	20,908,382	7,144,197	20,287,877	6,434,921	7,424,795	5,991,849	9,365,700	5,712,404	8,552,296	14,722,985	6,539,921	192,648,835

Code	Funding Source	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
TM Capital	Town Manager Capital	1,918,362	1,557,994	1,335,672	1,215,407	1,338,158											
Free Cash	Free Cash	8,387,234	8,067,552	8,073,501	4,083,346	6,411,525											
Ambulance	Ambulance Receipts	-	538,913	-	567,853	-											
CPA	CPA	2,116,700	5,121,807	4,004,069	6,156,944	666,173											
Oper. Budget	Operating Budget - Levy	86,917	82,613	26,769	91,123	81,118											
Pool	Enterprise Pool	-	-	-	-	-											
Debt	Debt	6,453,918	2,702,842	-	1,267,117	1,665,433											
Debt-E	Capital Exclusion	15,706,857		-	-	10,745,976											
Total		34,669,987	18,071,720	13,440,010	13,381,790	20,908,382	-	-	-	-	-	-	-	-	-	-	-
Check total		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Department	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
TM Departments	\$1,508,000	\$138,578	\$233,500	\$48,673	\$0	\$74,081	\$23,398	\$0	\$277,367	\$0	\$0	\$26,667	\$0	\$0	\$0	\$2,330,264
DPW	\$5,290,000	\$4,321,565	\$2,344,488	\$2,655,390	\$3,974,833	\$2,136,958	\$2,567,960	\$2,666,034	\$2,483,972	\$2,651,030	\$3,760,435	\$2,626,726	\$4,119,779	\$4,559,121	\$3,021,408	\$49,179,698
Facilities - School	\$16,493,615	\$5,831,846	\$5,153,860	\$1,977,218	\$11,793,004	\$1,594,523	\$7,445,936	\$1,801,077	\$1,822,697	\$1,869,495	\$1,931,373	\$1,916,113	\$2,051,516	\$2,162,324	\$0	\$63,844,595
Facilities - Town	\$5,091,272	\$1,218,733	\$894,430	\$1,508,350	\$1,010,939	\$43,274	\$618,217	\$1,545,808	\$809,943	\$817,868	\$1,081,984	\$361,014	\$2,120,401	\$296,134	\$2,948,844	\$20,367,211
Fire	\$808,000	\$690,835	\$103,263	\$627,343	\$2,165,062	\$507,171	\$3,188,014	\$174,133	\$1,312,869	\$265,736	\$2,487,473	\$380,009	\$95,809	\$2,845,060	\$324,495	\$15,975,270
Info Systems	\$260,000	\$209,406	\$205,472	\$210,917	\$148,779	\$267,832	\$128,690	\$132,101	\$86,292	\$202,465	\$90,926	\$180,004	\$150,557	\$98,348	\$100,954	\$2,472,742
Lincoln Sudbury	\$4,500,000	\$374,673	\$331,916	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,206,589
Parks & Grounds	\$0	\$148,843	\$158,055	\$108,163	\$0	\$205,148	\$140,390	\$0	\$0	\$158,176	\$0	\$193,338	\$0	\$210,745	\$144,220	\$1,467,077
Police	\$45,400	\$42,497	\$10,959	\$285,982	\$39,304	\$52,883	\$12,167	\$115,768	\$588,510	\$27,080	\$13,509	\$28,534	\$14,234	\$4,551,253	\$0	\$5,828,080
Recreation	\$673,700	\$5,094,746	\$4,004,069	\$5,959,756	\$1,776,461	\$2,262,326	\$6,163,104	\$0	\$43,146	\$0	\$0	\$0	\$0	\$0	\$0	\$25,977,308
SPS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	34,669,987	18,071,720	13,440,010	13,381,790	20,908,382	7,144,197	20,287,877	6,434,921	7,424,795	5,991,849	9,365,700	5,712,404	8,552,296	14,722,985	6,539,921	192,648,835

Check Total from Department Sheets

Department	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39	FY40	FY41	Total
TM Departments	\$1,508,000	\$138,578	\$233,500	\$48,673	\$0	\$74,081	\$23,398	\$0	\$277,367	\$0	\$0	\$26,667	\$0	\$0	\$0	\$2,330,264
DPW	\$5,290,000	\$4,321,565	\$2,344,488	\$2,655,390	\$3,974,833	\$2,136,958	\$2,567,960	\$2,666,034	\$2,483,972	\$2,651,030	\$3,760,435	\$2,626,726	\$4,119,779	\$4,559,121	\$3,021,408	\$49,179,698
Facilities - School	\$16,493,615	\$5,831,846	\$5,153,860	\$1,977,218	\$11,793,004	\$1,594,523	\$7,445,936	\$1,801,077	\$1,822,697	\$1,869,495	\$1,931,373	\$1,916,113	\$2,051,516	\$2,162,324	\$0	\$63,844,595
Facilities - Town	\$5,091,272	\$1,218,733	\$894,430	\$1,508,350	\$1,010,939	\$43,274	\$618,217	\$1,545,808	\$809,943	\$817,868	\$1,081,984	\$361,014	\$2,120,401	\$296,134	\$2,948,844	\$20,367,211
Fire	\$808,000	\$690,835	\$103,263	\$627,343	\$2,165,062	\$507,171	\$3,188,014	\$174,133	\$1,312,869	\$265,736	\$2,487,473	\$380,009	\$95,809	\$2,845,060	\$324,495	\$15,975,270
Info Systems	\$260,000	\$209,406	\$205,472	\$210,917	\$148,779	\$267,832	\$128,690	\$132,101	\$86,292	\$202,465	\$90,926	\$180,004	\$150,557	\$98,348	\$100,954	\$2,472,742
Lincoln Sudbury	\$4,500,000	\$374,673	\$331,916													\$5,206,589
Parks & Grounds	\$0	\$148,843	\$158,055	\$108,163	\$0	\$205,148	\$140,390	\$0	\$0	\$158,176	\$0	\$193,338	\$0	\$210,745	\$144,220	\$1,467,077
Police	\$45,400	\$42,497	\$10,959	\$285,982	\$39,304	\$52,883	\$12,167	\$115,768	\$588,510	\$27,080	\$13,509	\$28,534	\$14,234	\$4,551,253	\$0	\$5,828,080
Recreation	\$673,700	\$5,094,746	\$4,004,069	\$5,959,756	\$1,776,461	\$2,262,326	\$6,163,104	\$0	\$43,146	\$0	\$0	\$0	\$0	\$0	\$0	\$25,977,308
SPS																
	34,669,987	18,071,720	13,440,010	13,381,790	20,908,382	7,144,197	20,287,877	6,434,921	7,424,795	5,991,849	9,365,700	5,712,404	8,552,296	14,722,985	6,539,921	192,648,835

Attachment7.b: FY27 - 5-15 Year Capital Plan - Read Only (6817 : Discussion on 5-15 year capital plan)

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

MISCELLANEOUS (UNTIMED)**8: Review 2026 SB meeting schedule****REQUESTOR SECTION**

Date of request:

Requested by: Patty Golden

Formal Title: Review proposed 2026 Select Board meeting schedule, and make edits if necessary.

Recommendations/Suggested Motion/Vote: Review proposed 2026 Select Board meeting schedule, and make edits if necessary.

Background Information:

attached updated schedule including LS mtg dates Jan-June 2026

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office Pending

Town Manager's Office Pending

Town Counsel Pending

Select Board Pending

Select Board Pending

10/22/2025 7:00 PM

TOWN OF SUDBURY
Select Board Meeting Schedule
 Meetings Commence at 7:00 PM (see website for updates)

DRAFT 2026

JANUARY						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

FEBRUARY						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

MARCH						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

APRIL						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MAY						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

JUNE						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

JULY						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

AUGUST						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SEPTEMBER						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

OCTOBER						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

NOVEMBER						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

DECEMBER						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Yellow=Select Board Mtg

Blue=Holiday/other event

LSSC mtg pink

Jan. 1 New Year's Day

Jan. 19 MLK Day

Jan. 30, 12 Noon 2026 ATM Warrant closes

Feb. 16 President's Day

Feb. 16-20 School Vacation

Feb. 23 Capital night - mtg w/Fincom, SPS & CIAC

March 9 Budget Hearing

March 30 Annual Town Election

April 5 Easter

April 20 Patriot's Day

April 20-24 School Vacation

May 4-6, 11 (if needed) Annual Town Mtg @LSRHS

May 25 Memorial Day

June 19 Juneteenth (Fri)

July 4 Independence Day

Sept. 7 Labor Day

Sept. 11 Rosh Hashanah

Sept. 21 Yom Kippur

Oct. 12 Indigenous Peoples Day/Columbus Day

Nov. 3 Election Day

Nov. 11 Veterans Day

Nov. 26-27 Thanksgiving Holiday

Dec. 14 Hannukah

Dec. 25 Christmas



SUDBURY SELECT BOARD
Wednesday, October 22, 2025

MISCELLANEOUS (UNTIMED)
9: Upcoming agenda items

REQUESTOR SECTION

Date of request:

Requested by: Patty Golden

Formal Title: Upcoming agenda items

Recommendations/Suggested Motion/Vote:

Background Information:

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

POTENTIAL UPCOMING AGENDA ITEMS/MEETINGS

MEETING/EVENT	DESCRIPTION
Nov. 4	Vote to approve STM ballot question and Warrant
Nov. 18	Annual legislative update (Rep. Gentile, Sen. Eldridge) - confirmed
	Financial Condition of the Town
Dec. 2	Call 2026 ATM and open warrant
	Annual Tax Classification Hearing
Dec. 16	Town Manager report on Sewataro
January 2026	Joint meeting with DEIC
Future items/TBD	Camp Sewataro financial review
	State Police crime lab
	Town Manager project portfolio
	Annual goal setting
	Rte. 20 Economic Development
	MSBA funding discussion (SPS roofs)
	DLS
	School civics projects (Jan 2026)
	Fairbank Community Center utilization and optimization
	Combined Facilities working group update
	ADA transition plan
	Quarterly meeting and update with key Select Board formed committees including Transportation Committee, DEIC, Sudbury 250 Committee, RTAC, E&S Committee, Cable Advisor, Memorial Day Committee, September 11 Committee. Other SB appointed committees include PBC, Ponds and Waterways, Housing Trust, HDC, ZBA, Traffic Safety Coordinating Committee, Board of Registrars, CIAC, COD, Cultural Council, Earth Removal Board, LARC, LEPC.
	KPI policy discussion follow up
	MWRA Expansion Study
	Broadacres Property: next steps
	Bike shuttle program
	Pets in cemeteries
	Review/approve/release Executive Session minutes re: Eversource
	Quarterly review of approved Executive Session Minutes for possible release (February, May, August and November).
	Solar Panels
	Town Hall renovation
	Work Session with Town Counsel: Select Board/Town Manager Code of Conduct and other procedural training - Policy Subcommittee
	Wireless overlay district update
	Remote Meeting Policy (not needed until June 2027)

Attachment9.a: Upcoming agenda.items 10.22.25 (6711 : Upcoming agenda items)



SUDBURY SELECT BOARD

Wednesday, October 22, 2025

EXECUTIVE SESSION**10: Exec session collective bargaining GIC renewal****REQUESTOR SECTION**

Date of request:

Requested by: Patty Golden

Formal Title: Close Regular Session, and vote to enter into Executive Session for the purpose of discussing collective bargaining matters related to negotiation strategy for all Town unions, wherein strategy discussion with respect to collective bargaining in open session may have a detrimental effect on the bargaining position of the public body pursuant to MGL chapter 30a §21(a)(3).

Recommendations/Suggested Motion/Vote: Close Regular Session, and vote to enter into Executive Session for the purpose of discussing collective bargaining matters related to negotiation strategy for all Town unions, wherein strategy discussion with respect to collective bargaining in open session may have a detrimental effect on the bargaining position of the public body pursuant to MGL chapter 30a §21(a)(3).

Background Information:

The Town of Sudbury has benefited greatly since joining the Group Insurance Commission (GIC). It is financially advantageous for the Town to remain in the GIC. The Town is required to renew its participation in the GIC every three years. Renewal was last done in 2022. Management desires to renew participation in the GIC for another three year period, from 2025-2028. **This vote is to authorize the Town Manager to take steps necessary to effectuate staying with the Group Insurance Commission (GIC).**

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM

**SUDBURY SELECT BOARD**

Wednesday, October 22, 2025

EXECUTIVE SESSION**11: Close Exec Session****REQUESTOR SECTION**

Date of request:

Requested by: Patty Golden

Formal Title: Vote to close Executive Session and not resume Open Session.

Recommendations/Suggested Motion/Vote:

Background Information:

Financial impact expected:

Approximate agenda time requested:

Representative(s) expected to attend meeting:

Review:

Select Board Office	Pending
Town Manager's Office	Pending
Town Counsel	Pending
Select Board	Pending
Select Board	Pending

10/22/2025 7:00 PM