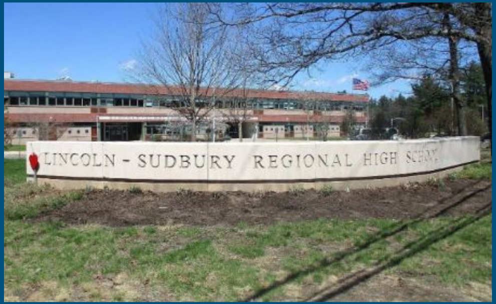
Lincoln-Sudbury Regional School District FY28 to FY32 Working Capital Planning



Presentation to LSRHS School Committee
September, 2026

What is a Capital Project?

Capital projects are typically a large-scale, long term investment that results in a significant improvement of a physical asset.

Capital projects are defined as tangible assets or projects that cost at least $50,000 and have a useful life of at least five years.

Capital Planning Town Committee Deadlines

Lincoln Capital Planning Committee (CapCom) - FY28 Capital Project application submissions are due on Friday, 9/25/2026.

Sudbury Capital Improvement Advisory Committee (CIAC) and Finance Director- process submission for items on either the Town Manager’s Budget Request for items less than $100,000 or separate warrant article for requests greater than $250,000 due by 12/15/2026 (Est. date - to be discussed on 9/23/2026 @ Sudbury Budget Working Group Committee.)

15 Year Outlook

CAPITAL PLAN UPDATING INFORMED BY	STATUS
ON SITE INSIGHT (OSI) CAPITAL NEEDS ASSESSMENT REPORT	COMPLETED LATE SPRING 2026
ADA COMPLIANCE REVIEW CONDUCTED BY	IN PROCESS RESULTS FY27 SPRING
LEADERSHIP TEAM (SUPERINTENDENT/PRINCIPAL, DIRECTORS- FACILITIES, TECHNOLOGY, AND ATHLETICS)	ONGOING DISCUSSION & REFLECTION : REAFFIRMING PRIORITIES AND ALIGNING FUNDING SOURCES
SCHOOL AND TOWN COMMITTEES REASONABLE AND RESPONSIBLE 	ONGOING DISCUSSION & REFLECTION : REAFFIRMING PRIORITIES AND ALIGNING FUNDING SOURCES

FY27 Capital Projects

Capital projects requested for FY27 included:

Projects	Lincoln (13.13%)	Sudbury (86.87%)	Total
Network Core	10504	69496	80000
Athletics Van	7878	52122	60000
Building & Ground Truck	14443	95557	110000
Wastewater Treatment Control Panel	22321	147679	170000

Note - The voted Roof Project will be funded through Debt Borrowing: Replacing Debt with Debt.

FY28 Capital Projects
FACILITIES HEAT PUMPS

TOTAL HEAT PUMPS = 319

HEAT PUMP BENEFITS:

- **Energy Savings:** Use less energy for heating and cooling lower which results in lower energy bills.
- **Comfort:** Classrooms temperatures are comfortable for optimal teaching and learning
- **Air Quality:** Use electricity instead of burning oil or gas to reduce air pollution

TYPICAL LIFE: 20-25 years
LSRHS original heat pumps installed in 2004

ClimateMaster Units

Well-maintained units can last longer.

FY28 Capital Projects
FACILITIES HEAT PUMPS

Cost Per Unit to Replace: $25,668.25

Costs include
Engineering and Bid assistance ; Unit ; Duct Repairs
Sprinkler line removal where-needed ; Neutral line to house panels.

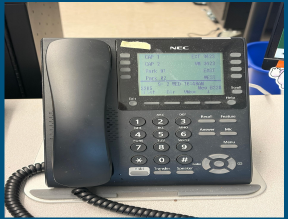
OSI 5 YEAR REPLACEMENT: 319 Heat Pumps*
5 years = 62/63 per year @ 1.57 Million with cost escalation

- **5 Heat Pumps already replaced- Total now: 314**

RECOMMENDATION: Explore Green Communities Grant

Lincoln-Sudbury Request	FY28 4 Heat Pumps	FY29 6 Heat Pumps	FY30 6 Heat Pumps	FY31 6 Heat Pumps	FY32 6 Heat Pumps
Heat Pump Replacement	$105,753	$163,389	$168,290	$173,339	$178,539

FY28 Capital Projects
FACILITIES PHONE SYSTEM UPGRADE



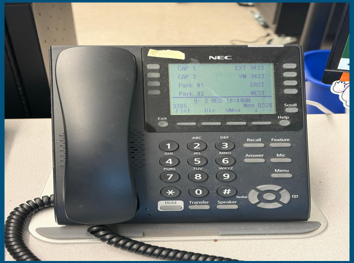
<u>TOTAL PHONE SYSTEM= </u>285 Phones connected to District Infrastructure

<u>PHONE SYSTEM UPGRADE BENEFITS:</u>

- Safety & E911 Compliance: Modernize emergency communications to ensure compliance with Massachusetts E911 requirements, including caller location identification, while integrating with emergency notification, paging, and school safety systems> (M.G.L. c. 6A, § 18J; 560 CMR 4.04)
- Reliability: Modernize infrastructure with system that has greater reliability and continuation of communication
- Long Term Value: Modernize the district's communications system so it is easier to manage, less dependent on obsolete technology, and flexible enough to respond to the district needs for the next 10 years.

<u>TYPICAL LIFE:</u> System is now at end of life

FY28 Capital Projects
PHONE SYSTEM UPGRADE



<u>Cost to Replace:</u> $100,000 Hardware estimates are 50k; Still waiting on updates from vendors re professional services- installation and licensing

OSI RECOMMENDED YEAR 1 REPLACEMENT: FULL SYSTEM

Lincoln- Sudbury Request	FY28
PHONE SYSTEM UPGRADE	$100,000*

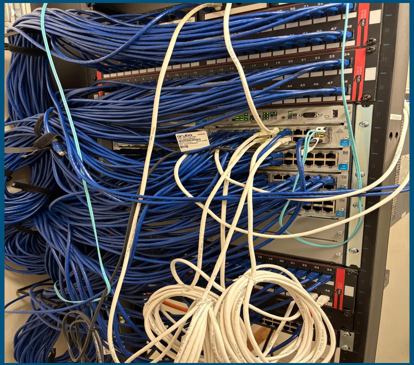
FY28-FY31 Capital Projects

TECHNOLOGY: IDF WIRING CLOSETS

<u>TOTAL SYSTEM= </u> 21 IDF Wiring Closets - District Infrastructure

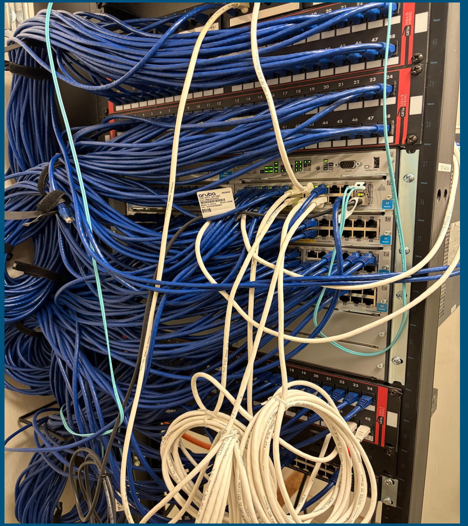
<u>WIRING CLOSET UPGRADE BENEFITS:</u>

- **<u>Critical Infrastructure</u>**: Network closets provide the data connectivity and power that support district-wide phones, security cameras, and wireless access points.
- **<u>Reliability & Support:</u>** Network equipment has reached end-of-support, while district data and power demands have grown significantly. Replacing the equipment restores next-day warranty support and reduces the risk of extended downtime.
- **<u>Mission-Critical Operations:</u>** Every aspect of school and district operations depends on a reliable network. Modernizing this infrastructure is essential to maintaining the high level of availability and continuity that about 1600 students and staff in our schools rely on every day.



<u>TYPICAL LIFE:</u> System now 11 years old

FY28-FY31 Capital Projects
TECHNOLOGY: IDF WIRING CLOSETS



__Cost to Replace:__ **$956,356**

OSI RECOMMENDED YEAR 1 REPLACEMENT: FULL SYSTEM

Lincoln-Sudbury Request	FY28	FY29	FY30	FY31
WIRING SYSTEM UPGRADE	$229,090	$256,286	$256,605	$214,375

FY28 Capital Projects
FACILITIES - ATHLETIC VEHICLE

<u>TOTAL SYSTEM=</u> FY27 Request $60k (Price Passenger Vans)
FY28 Request $50k (Add Increase for MFSAB Pricing)

<u>REASON FOR 2nd YEAR REQUEST for ADDITIONAL FUNDING:</u>

- **<u>FY27 Request</u>:** $60K based on standard passenger van pricing
- **<u>FEDERAL Requirement</u>:** Vehicles transporting > 10 students must meet federal school bus safety requirements; standard passenger vans do not
- **<u>FY28 Request</u>:** $50k additional brings total to $110k for an appropriate Multi Function Student Activity Bus (MFSAB) designed and certified for student transportation
- **<u>Lower Operating Budget</u>**<u>:</u> Purchase of MFSAB **<u>lowers cost of Athletic Transportation</u>**

<u>TYPICAL LIFE</u> = PLAN FOR MFSAB replacement based on mileage, age, condition and repair costs -typically beginning evaluation between 100k-150k to ensure safe and reliable transport

FY28-32 Capital Projects-FACILITIES - TENNIS COURTS

<u>TOTAL SYSTEM= </u> $519,735

(OSI Cost Evaluation- OSI Recommendation Yr 3)

<u>TENNIS COURT UPGRADE BENEFITS:</u>

- **<u>Home-Game Advantage</u>**: Maintain the ability to host visiting high school teams on safe, quality courts rather than relocating matches
- **<u>Quality of Student-Athlete and Community Experience</u>**: Provide and Consistent High Quality Playing Surface for School Competitions, Practices, and Community Use
- **<u>Long - Term Facility Value:</u>** Reconstruct the courts now to address underlying conditions and provide a durable surface for future athletic and recreational use

<u>TYPICAL LIFE: </u>Installed in 2005. Repainted in 2021. Well beyond 15-year asphalt lifecycle, with widespread cracking. Need for full reconstruction rather than additional resurfacing.

RECOMMENDATION: EXPLORE COMMUNITY PRESERVATION ACT Grant

FY28-32 Capital Projects
FACILITIES - RUNNING TRACK

TOTAL SYSTEM= $1.2 Million (Full Replace)
$ 240,854 (Resurface)
(OSI Recommendation Yr 4 (Full Replace); Yr 14 (Resurface)- OSI Needs additional Professional Review)

RUNNING TRACK UPGRADE BENEFITS:

- **Preserve a Community Recreational Asset**: Resurface the existing track to preserve a heavily used public recreational facility rather than allowing further deterioration and eventual replacement
- **Expand Community Recreation:** Provide a safe, accessible track for residents, youth organizations, and recreational users beyond the high school athletic program
- **Cost effective preservation**: * If advised by additional review- invest in resurfacing first to extend useful life of the track.

RECOMMENDATION: EXPLORE COMMUNITY PRESERVATION ACT Grant

FIVE YEAR LSRHS CAPITAL PLAN OUTLOOK FY28 - FY32						
FACILITIES	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	TOTAL
Boiler Building				$200,000.00		$200,000.00
Track Resurfacing						**$240,854.00**
Tennis Court						**$519,735.00**
Phone System Upgrade or Replacement	$100,000					
Heat Pumps (Gradual Replacement)**	$105,753	$163,389	$168,290	$173,339	$178,539	$789,310
TECHNOLOGY	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	
Renew Firewall			$30,000			$30,000.00
21 WIring Closets IDF's	$229,090	$256,286	$256,605	$214,375		$956,356.00
ATHLETICS VEHICLES	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	
Multi Function Student Activity Bus - 15 passenger*	$50,000	$60,000	$50,000		$110,000.00	$270,000.00
CAPITAL PLAN TOTAL AMOUNT REQUESTED	**$484,843**	**$479,675**	**$504,895**			

Capital Planning Timeline

September, 2026: Presentation to School Committee for Discussion and Approval. Submission to CapCom.

November, 2026: Presentation to CapCom & CIAC with Apportionment Information.

February, 2027: Final Presentation to CapCom and CIAC for Approval.

March & May, 2027: Town Meeting approvals for funding by either separate warrant article or combined capital article.

Fiscal Responsibility.
Strategic Investment. Shared Commitment.

We recognize the significant capital needs facing the high school and are committed to approaching them thoughtfully, responsibly, and realistically.

- Prioritize: Continue evaluating the OSI report and incorporate findings from the ongoing ADA compliance study.
- Collaborate: Maintain open, two-way communication among the school, towns, and community stakeholders.
- Invest Wisely: Balance immediate needs with long-term planning to ensure our high school facilities keep pace with the educational experience our students deserve.

Our goal is not simply to address aging facilities—it is to create a sustainable, prioritized capital plan that protects our investment while supporting our students and community for years to come.

Questions & Comments

Thank you.

FIVE YEAR LSRHS CAPITAL PLAN OUTLOOK FY28 - FY32						
FACILITIES	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	TOTAL
Boiler Building				$200,000		$200,000
Track Resurfacing						**$240,854**
Tennis Court						**$519,735**
Phone System Upgrade or Replacement	$100,000					
Heat Pumps (Gradual Replacement)**	$160,000	$164,800	$169,744	$174,836	$180,081.00	$849,461
TECHNOLOGY	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	
Renew Firewall			$30,000			$30,000
21 WIring Closets IDF's	$150,000	$100,000				$250,000
ATHLETICS VEHICLES	**FY28**	**FY29**	**FY30**	**FY31**	**FY32**	
Multi Function Student Activity Bus - 15 passenger*	$50,000		$110,000		$110,000.00	$270,000
CAPITAL PLAN TOTAL AMOUNT REQUESTED	**$460,000**					